

City of Goodlettsville Tennessee



ANNUAL BUDGET
For Fiscal Year ending June 30, 2013

City of Goodlettsville

Fiscal Year 2013

(July 1, 2012 – June 30, 2013)

ANNUAL OPERATING BUDGET

Goodlettsville Board of Commissioners

Gary Manning
Mayor

John Coombs
Vice Mayor

Dan Bloodworth
City Commissioner

John Finch
City Commissioner

Jane Birdwell
City Commissioner

City Staff

Tim Ellis
City Manager

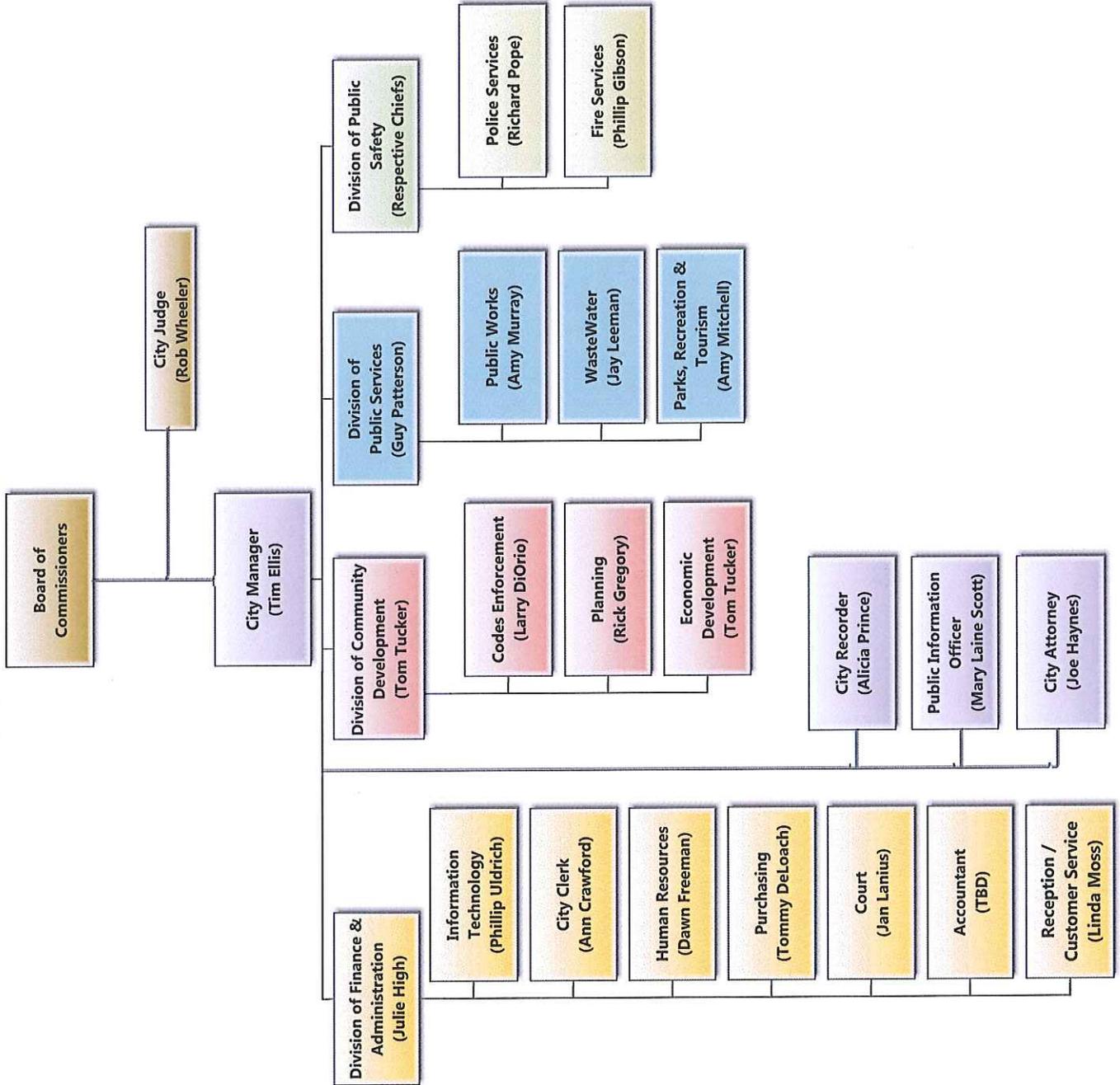
Julie High
Director of Finance and Administration

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CITY OF GOODLETTSVILLE



ORDINANCE 12-779

**AN ORDINANCE OF THE CITY OF GOODLETTSVILLE, TENNESSEE,
ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR BEGINNING
JULY 1, 2012 THROUGH JUNE 30, 2013.**

Whereas, *Tennessee Code Annotated* Title 9 Chapter 1 Section 116 requires that all funds of the State of Tennessee and all its political subdivisions shall first be appropriated before being expended and that only funds that are available shall be appropriated; and

Whereas, the Municipal Budget Law of 1982 requires that the governing body of each municipality adopt and operate under an annual budget ordinance presenting a financial plan with at least the information required by that state statute, that no municipality may expend any moneys regardless of the source except in accordance with a budget ordinance and that the governing body shall not make any appropriation in excess of estimated available funds; and

Whereas, the governing body has published the annual operating budget and budgetary comparisons of the proposed budget with the prior year (actual) and the current year (estimated) in a newspaper of general circulation not less than ten (10) days prior to the meeting where the governing body will consider final passage of the budget.

NOW THEREFORE BE IT ORDAINED BY THE CITY OF GOODLETTSVILLE, TENNESSEE
AS FOLLOWS:

SECTION 1: That the governing body estimates anticipated revenues of the municipality from all sources to be as follows:

General Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Local Taxes	\$ 8,315,925	\$ 8,050,856	\$ 9,021,117
Intergovernmental Revenue	\$ 2,024,861	\$ 1,723,553	\$ 1,968,516
Fines and Forfeitures	\$ 221,503	\$ 280,305	\$ 275,000
Licenses and Permits	\$ 232,100	\$ 121,321	\$ 123,000
Charges for Services	\$ 284,190	\$ 259,480	\$ 287,500
Other Financing Sources	\$ 152,205	\$ 307,540	\$ 3,790,000
Miscellaneous Revenue	\$ 146,418	\$ 201,884	\$ 261,000
Total Revenue	\$ 11,377,202	\$ 10,944,939	\$ 15,726,133
Fund Balance	\$ 3,977,402	\$ 3,712,842	\$ 3,903,819
Total Available Funds	\$ 15,354,604	\$ 14,657,781	\$ 19,629,952

Drug Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Court Fines and Costs	\$ 27,311	\$ 31,147	\$ 20,000
Miscellaneous	\$ 13,667	\$ 25,210	\$ -
Transfers from General Fund	\$ -	\$ 180,619	\$ 203,805
Total Revenue	\$ 40,978	\$ 236,976	\$ 223,805
Fund Balance	\$ (5,773)	\$ (1,430)	\$ -
Total Available Funds	\$ 35,205	\$ 235,546	\$ 223,805

Sanitation Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Service Fees	\$ 787,127	\$ 706,335	\$ 751,000
Miscellaneous Revenue	\$ 36,634	\$ 23,471	\$ 30,450
Transfer from General Fund	\$ -	\$ -	\$ -
Total Revenue	\$ 823,761	\$ 729,806	\$ 781,450
Fund Balance	\$ 54,309	\$ 130,974	\$ 131,959
Total Available Funds	\$ 878,070	\$ 860,780	\$ 913,409

Tourism Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Hotel/Motel Tax	\$ 362,354	\$ 419,547	\$ 380,000
Miscellaneous Revenue	\$ 29,721	\$ 21,744	\$ 15,000
Transfer from General Fund	\$ -	\$ -	\$ -
Total Revenue	\$ 392,075	\$ 441,291	\$ 395,000
Fund Balance	\$ 832,936	\$ 938,022	\$ 750,181
Total Available Funds	\$ 1,225,011	\$ 1,379,313	\$ 1,145,181

Capital Projects Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
FEMA Proceeds	\$ -	\$ 675,166	\$ -
TDOT Grants	\$ -	\$ 68,600	\$ 45,600
Roadscape Grants	\$ -	\$ -	\$ 3,495,000
Miscellaneous	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ 297,852	\$ 11,400
Total Revenue	\$ -	\$ 1,041,618	\$ 3,552,000
Fund Balance	\$ -	\$ -	\$ -
Total Available Funds	\$ -	\$ 1,041,618	\$ 3,552,000

Fleet Management Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Sales of Fixed Assets	\$ -	\$ -	\$ 18,306
General Fund Departmental Billing	\$ -	\$ -	\$ 400,000
Total Revenue	\$ -	\$ -	\$ 418,306
Fund Balance	\$ -	\$ -	\$ -
Total Available Funds	\$ -	\$ -	\$ 418,306

Sewer Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Sewer User Fees	\$ 4,368,578	\$ 4,425,101	\$ 4,300,000
Sewer Tap Fees	\$ 54,144	\$ 59,000	\$ 60,000
Other Fees	\$ 70,989	\$ 52,962	\$ 50,000
Non Operating Revenue	\$ 52,857	\$ 14,048	\$ 25,000
Other Financing Sources	\$ -	\$ -	\$ 595,000
Total Revenue	\$ 4,546,568	\$ 4,551,111	\$ 5,030,000

Stormwater Utility Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Utility Fees	\$ -	\$ -	\$ 320,000
Miscellaneous Revenues	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ 320,000

SECTION 2: That the governing body appropriates from these anticipated revenues and unexpended and unencumbered funds as follows:

General Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
General Government	\$ 1,488,423	\$ 1,333,911	\$ 1,369,732
Community Development	\$ 573,363	\$ 546,028	\$ 530,051
Police	\$ 3,701,296	\$ 3,316,373	\$ 3,852,728
Fire	\$ 1,338,544	\$ 1,277,137	\$ 1,499,709
Hwys and Streets	\$ 969,315	\$ 825,653	\$ 978,588
Parks and Recreation	\$ 1,248,694	\$ 1,125,388	\$ 1,275,968

Retiree Benefits	\$ 118,911	\$ 139,981	\$ 150,000
Property Insurance	\$ 256,718	\$ 250,000	\$ 275,000
Merit Raise Pool	\$ -	\$ -	\$ 83,252
Miscellaneous	\$ 219,841	\$ 262,300	\$ 329,000
Debt Service	\$ 671,165	\$ 337,798	\$ 634,588
Transfers to Fleet Maint Fund	\$ -	\$ -	\$ 400,000
Transfers to Other Funds	\$ -	\$ 342,852	\$ 215,205
Capital Outlay	\$ 456,562	\$ 996,540	\$ 4,692,358
Total Appropriations	\$ 11,042,832	\$ 10,753,961	\$ 16,286,179

Drug Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenditures	\$ 36,675	\$ 199,545	\$ 213,535
Debt Service	\$ -	\$ -	\$ 10,270
Capital Expenditures	\$ -	\$ 36,000	\$ -
Miscellaneous	\$ -	\$ -	\$ -
Total Appropriations	\$ 36,675	\$ 235,545	\$ 223,805

Sanitation Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenditures	\$ 783,942	\$ 728,820	\$ 717,744
Debt Service	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ 36,000
Total Appropriations	\$ 783,942	\$ 728,820	\$ 753,744

Tourism Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenditures	\$ 286,989	\$ 296,132	\$ 446,506
Debt Service	\$ -	\$ -	\$ -
Capital	\$ -	\$ 333,000	\$ 426,330
Total Appropriations	\$ 286,989	\$ 629,132	\$ 872,836

Capital Projects Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
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FEMA Home Buyout	\$ -	\$ 771,618	\$ -
TDOT Landscape Exit 96	\$ -	\$ 75,000	\$ 27,000
TDOT Landscape Exit 97	\$ -	\$ 25,000	\$ 30,000
Roadscape-Traffic Sign.	\$ -	\$ 20,000	\$ 495,000
Roadscape-Greenway/Bike	\$ -	\$ 150,000	\$ 3,000,000
Total Appropriations	\$ -	\$ 1,041,618	\$ 3,552,000

Fleet Management Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenses	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ 226,000
Total Appropriations	\$ -	\$ -	\$ 226,000

Sewer Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenses	\$ 2,886,230	\$ 2,156,217	\$ 3,063,512
Non Operating Expenses	\$ 1,230,341	\$ 911,811	\$ 907,000
Debt Service	\$ 251,010	\$ 862,993	\$ 1,047,512
Capital	\$ 1,810	\$ 193,039	\$ 845,000
Total Appropriations	\$ 4,369,391	\$ 4,124,060	\$ 5,863,024

Stormwater Utility Fund	FY 2011 Actual	FY 2012 Estimated	FY 2013 Proposed
Operating Expenses	\$ -	\$ -	\$ 150,000
Non-Operating Expenses	\$ -	\$ -	\$ -
Total Appropriations	\$ -	\$ -	\$ 150,000

SECTION 3. At the end of the fiscal year 2013, the governing body estimates balances/deficits as follows:

General Fund	\$ 3,343,773
Drug Fund	\$ -
Sanitation Fund	\$ 159,665
Tourism Fund	\$ 272,345
Capital Projects Fund	\$ -
Fleet Management Fund	\$ 192,306

SECTION 4. That the governing body recognizes that the municipality has bonded and other indebtedness as follows:

Bonded or Other Indebtedness	Debt Redemption	Interest Requirements	Debt Authorized and Unissued
Bonds	\$ 458,224	\$ 106,900	\$ 5,795,000
State Revolving Loan	\$ 282,878	\$ 246,467	\$ 7,722,973
Notes	\$ 29,000	\$ 9,000	\$ 225,000
Capital Leases	\$ 438,878	\$ 93,022	\$ 2,795,096
Other Debt	\$ -	\$ -	\$ -
	\$ 1,208,980	\$ 455,389	\$ 16,538,069

SECTION 5. During the coming fiscal year the governing body has planned capital projects and proposed funding as follows:

Proposed Capital Projects	Proposed Amount Financed by Appropriations	Proposed Amount Financed by Grants
Landscaping/Beautification Exit 96 & 97	\$ 11,400	\$ 45,600
Bicycle Pedestrian/Greenway Connector	\$ -	\$ 3,000,000
Traffic Signalization	\$ -	\$ 495,000
Vietnam Vets/Conference Drive Lighting	\$ 500,000	\$ -
Long Hollow Pike Lighting	\$ 70,000	\$ -
Hwy 41/Hwy 31 Lighting	\$ 100,000	\$ -
Transportation Enhancements	\$ 1,700,000	\$ -
Peay Park/Community Center Improvements	\$ 250,000	\$ 250,000
Re-lamp traffic signals -LED	\$ -	\$ 83,358
Radio System	\$ 900,000	\$ -
Replace #14 Tractor w/boom mower	\$ 125,000	\$ -
Replace Street Sweeper	\$ 170,000	\$ -
Remodel Old Library Bldg	\$ 225,000	\$ -
Digital Phone Recorder	\$ 20,000	\$ -
E-Ticket Software and Equipment	\$ 62,000	\$ -
Turn out gear-9 new firefighters	\$ 27,000	\$ -
Pave trail at Moss Wright	\$ 48,000	\$ -
Replace John Deere Gator	\$ 12,000	\$ -

Beautification	\$ 150,000	\$ -
A/C at Community Center	\$ 250,000	\$ -
Garbage Carts	\$ 36,000	\$ -
Re-light football fields	\$ 225,000	\$ -
Toro Groundsmaster	\$ 51,330	\$ -
Restroom and Concessions-football field	\$ 150,000	\$ -
Codes Vehicle	\$ 24,000	\$ -
Replace 5 patrol vehicles	\$ 180,000	\$ -
Parks Truck	\$ 22,000	\$ -
Sewer Interceptor to eliminate 2 pump stations	\$ 250,000	\$ -
Repl #61 heavy duty dump truck	\$ 150,000	\$ -
Repl #58 gradall	\$ 330,000	\$ -
Repl #54 backhoe	\$ 92,000	\$ -
Repl half ton pick up truck-Sewer	\$ 23,000	\$ -
	\$ 6,153,730	\$ 3,873,958

SECTION 6. No appropriation listed above may be exceeded without an amendment of the budget ordinance as required by the Municipal Budget Law of 1982 T.C.A. Section 6-56-208. In addition, no appropriation may be made in excess of available funds except to provide for an actual emergency threatening the health, property or lives of the inhabitants of the municipality and declared by a two-thirds (2/3) vote of at least a quorum of the governing body in accord with Section 6-56-205 of the *Tennessee Code Annotated*.

SECTION 7. Money may be transferred from one appropriation to another in the same fund only by appropriate ordinance by the governing body, subject to such limitations and procedures as it may describe as allowed by Section 6-56-209 of the *Tennessee Code Annotated*. Any resulting transfers shall be reported to the governing body at its next regular meeting and entered into the minutes.

SECTION 8. A detailed financial plan will be attached to this budget and become part of this budget ordinance. In addition, the published operating budget and budgetary comparisons shown by fund with beginning and ending fund balances and the number of full time equivalent employees required by Section 6-56-206, *Tennessee Code Annotated* will be attached.

SECTION 9. If for any reason a budget ordinance is not adopted prior to the beginning of the next fiscal year, the appropriations in this budget ordinance shall become the appropriations for the next fiscal year until the adoption of the new budget ordinance in accordance with the Section 6-56-210, *Tennessee Code Annotated* provided sufficient revenues are being collected to support the continuing appropriations. Approval of the Director of the Division Local Finance in the Comptroller of the Treasury for a continuation budget will be requested if any indebtedness is

outstanding.

SECTION 10. There is hereby levied a property tax of \$0.87 per \$100 of assessed value on all real and personal property.

SECTION 11. All unencumbered balances of appropriations remaining at the end of the fiscal year shall lapse and revert to the respective fund balances.

SECTION 12. This ordinance shall take effect on July 1, 2012, the public welfare requiring it.

Passed First Reading: May 10, 2012

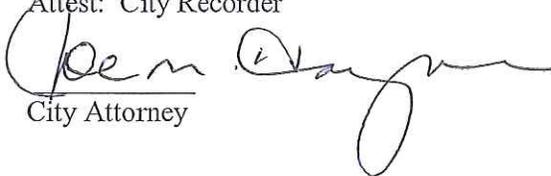
Passed Second and Final Reading: May 24, 2012



Mayor



Attest: City Recorder



City Attorney

CITY OF GOODLETTSVILLE
FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

	2010-2011 ACTUAL	2011-2012 CURRENT BUDGET	2011-2012 ACTUAL THRU MAR 2012	2011-2012 PROJECTED YEAR END	2012-2013 PROPOSED BUDGET
BEGINNING FUND BALANCE	3,977,402	3,712,842	3,712,842	3,712,842	3,903,819
REVENUES					
110-3-0000-31110 PROPERTY TAX	3,117,133	3,125,000	3,047,777	3,125,000	3,126,000
110-3-0000-31110 PROPERTY TAX INCREASE (S0.24)	0	0	0	0	1,165,117
110-3-0000-31300 INTEREST AND PENALTIES-	1,609	5,000	23,704	40,635	10,000
110-3-0000-31510 PAYMENTS IN LIEU OF TAX	230,872	75,000	0	75,000	75,000
110-3-0000-31611 LOCAL SALES TAX - DAVIDSON	3,473,429	3,230,000	2,376,672	3,415,008	3,300,000
110-3-0000-31612 LOCAL SALES TAX - SUMNER	478,304	478,000	331,521	497,282	480,000
110-3-0000-31710 WHOLESALE BEER TAX	438,899	435,000	304,923	406,564	410,000
110-3-0000-31720 WHOLESALE LIQUOR TAX	152,622	150,000	106,417	141,889	140,000
110-3-0000-31800 BUSINESS TAXES	341,693	300,000	185,211	246,948	250,000
110-3-0000-31912 CABLE TV FRANCHISE TAX	81,364	65,000	82,530	102,530	65,000
110-3-0000-32210 BEER PERMITS	7,208	9,000	8,075	10,767	10,000
110-3-0000-33100 FEDERAL GRANTS	3,045	0	0	0	0
110-3-0000-33400 STATE GRANTS	0	0	0	0	302,516
110-3-0000-33401 STATE FIRE AND POLICE S	30,000	30,000	21,600	30,000	30,000
110-3-0000-33450 TEMA GRANT	239,322	0	59,684	59,684	0
110-3-0000-33510 STATE SALES TAX	982,824	945,000	711,728	948,971	945,000
110-3-0000-33520 STATE INCOME TAX	98,458	101,000	0	101,000	101,000
110-3-0000-33530 STATE BEER TAX	7,701	7,000	3,820	5,093	7,000
110-3-0000-33540 STATE MIXED DRINK TAX	58,396	58,000	39,365	52,487	50,000
110-3-0000-33591 GROSS RECEIPTS - TVA	167,116	125,000	92,522	123,363	125,000
110-3-0000-33593 CORPORATE EXCISE TAX	4,014	8,000	5,813	7,751	8,000
110-3-0000-34110 GENERAL ADMIN FEES	0	75,000	10	0	0
110-3-0000-36100 INTEREST EARNINGS	9,127	12,000	5,045	6,727	5,000
110-3-0000-36330 SALE OF FIXED ASSETS	24,988	13,200	18,306	0	0
110-3-0000-36350 INSURANCE RECOVERIES	98,308	0	195,157	195,157	0
110-3-0000-36900 OTHER INCOME	13,995	6,000	0	0	6,000
110-3-0000-36930 OTHER FINANCING SOURCES	152,205	327,540	9,251	307,540	3,790,000
110-3-0000-39961 TRF FROM FUND BALANCE-INS PROC	0	0	0	0	250,000
110-3-4170-34120 ZONING FEES	6,157	5,000	3,235	4,313	5,000
110-3-4171-32610 BUILDING PERMITS	206,622	180,000	72,050	96,067	100,000
110-3-4171-32710 OTHER CODES PERMITS	18,270	10,000	10,865	14,487	13,000
110-3-4210-34240 POLICE & FIRE FEES	28,299	25,000	23,810	31,747	25,000
110-3-4210-35100 CITY COURT REVENUE	221,503	220,000	210,229	280,305	275,000
110-3-4310-33551 STATE GASOLINE AND MOTOR	402,304	400,000	278,562	371,416	375,000
110-3-4310-33552 STATE-CITY STREETS AND HWYS	31,681	32,000	17,841	23,788	25,000
110-3-4470-34710 RESERVATION FEES	28,964	25,000	12,730	16,973	20,000
110-3-4470-34735 RECREATION PROGRAM REVENUE	53,988	65,000	45,041	60,055	65,000
110-3-4470-34740 RECREATION REVENUE	107,546	115,000	74,719	99,625	115,000
110-3-4480-34720 SWIMMING POOL ADMISSION	52,727	0	19,068	38,136	50,000
110-3-4480-34725 SWIMMING POOL CONCESSIONS	6,509	0	6,473	8,631	7,500
TOTAL REVENUES	11,377,201	10,656,740	8,403,754	10,944,937	15,726,133
EXPENDITURES					
GENERAL ADMINISTRATION	1,488,423	1,412,884	1,006,354	1,333,911	1,369,732
COMMUNITY DEVELOPMENT	573,361	565,730	409,332	546,028	530,051
POLICE	3,701,296	3,632,696	2,463,971	3,316,373	3,852,728
FIRE	1,338,544	1,426,783	952,603	1,277,137	1,499,709
PUBLIC WORKS	969,315	977,587	607,155	825,653	978,588
PARKS AND REC	1,183,032	1,260,362	761,442	1,092,828	1,202,947
PLEASANT GREEN POOL	65,662	26,386	19,113	32,560	73,027
PROPERTY INSURANCE	256,718	325,000	217,873	250,000	275,000
RETIREE INSURANCE	118,911	150,000	104,986	139,981	150,000
DEBT SERVICE	671,165	305,553	337,798	337,798	634,588
MISCELLANEOUS	88,193	194,500	156,547	164,100	274,000
MERIT RAISE POOL	0	177,500	0	0	83,252
CONSULTANCY SERVICES	0	250,000	9,660	32,000	55,000
FLEET DEPRECIATION	0	0	0	0	400,000
DONATIONS (TO METRO LIBRARY)	0	31,000	31,000	31,000	0
FLOOD EXPENDITURES	131,648	0	35,200	35,200	0
TRF TO SANITATION	0	0	0	0	0
TRF TO DRUG FUND	0	215,000	0	215,000	203,805
TRF TO CAPITAL PROJECTS FUND	0	127,852	0	127,852	11,400
CAPITAL OUTLAY	456,562	996,540	668,120	996,540	4,692,358
TOTAL EXPENDITURES	11,042,830	12,075,373	7,781,154	10,753,960	16,286,185
NET CHANGE IN FUND BALANCE	334,370	-1,418,633	622,600	190,977	-560,053
PRIOR PERIOD ADJUSTMENT	-598,931				
ENDING FUND BALANCE	3,712,842	2,294,209	4,335,442	3,903,819	3,343,766
Non-spendable Fund Balance	-107,846	-107,846	-107,846	-107,846	-107,846
Restricted for Street Aid	-53,880	0	0	0	0
Restricted for Conference Drive	-600,202	-600,202	-600,202	-600,202	-600,202
Committed to Parks	-417,825	-417,825	-417,825	-250,325	0
Assigned to OPEB	-500,830	-500,830	-500,830	-500,830	-500,830
Unassigned Fund Balance	2,032,259	667,506	2,708,739	2,444,616	2,134,888
Unassigned Fund Balance as a % of Operating Expenditures					19.48%
Target per Fund Balance Policy					15.00%

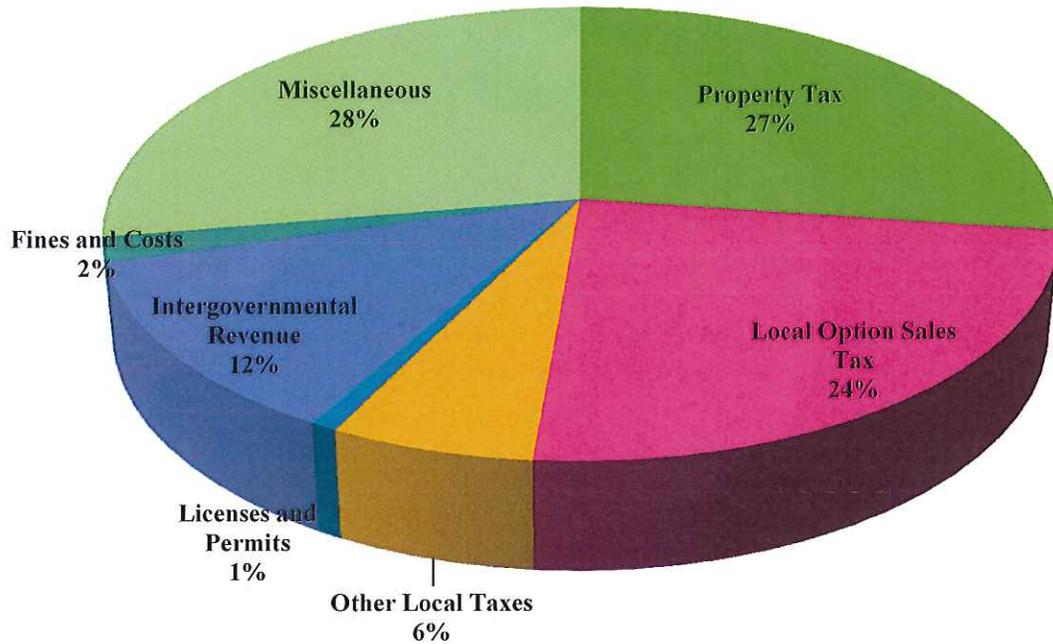
**General Fund
Schedule of Revenues
Fiscal Year ending June 30, 2013**

	Actual FY 2010	Actual FY 2011	Projected FY 2012	Proposed FY 2013
<u>Taxes</u>				
Property and utility taxes	3,085,581	3,117,133	3,125,000	3,126,000
<i>Proposed Property Tax Increase</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>1,165,117</i>
In lieu of property tax	77,529	230,872	75,000	75,000
Local option sales tax	3,528,506	3,951,733	3,912,290	3,780,000
Alcoholic Beverage tax	580,109	591,521	548,453	550,000
Business tax	312,670	341,693	246,948	250,000
Tax penalties and interest	65,544	1,609	40,635	10,000
Cable TV Franchise tax	70,115	81,364	102,530	65,000
<i>Total Taxes</i>	<i>7,720,054</i>	<i>8,315,925</i>	<i>8,050,856</i>	<i>9,021,117</i>
<u>Licenses and Permits</u>				
Building permits	124,810	206,622	96,067	100,000
Beer permits	10,968	7,208	10,767	10,000
Other permits	15,750	18,270	14,487	13,000
<i>Total Licenses and Permits</i>	<i>151,528</i>	<i>232,100</i>	<i>121,321</i>	<i>123,000</i>
<u>Intergovernmental</u>				
Hall Income tax	208,520	98,458	101,000	101,000
State Shared Beer tax	7,315	7,701	5,093	7,000
State Mixed Drink tax	57,281	58,396	52,487	50,000
State Shared Sales Tax	940,049	982,824	948,971	945,000
Gas inspection fee	424,027	433,985	395,204	400,000
TVA in lieu of taxes	163,216	167,116	123,363	125,000
Corporate excise tax	4,710	4,014	7,751	8,000
State Grants	141,082	269,322	89,684	332,516
Federal Grants	53,578	3,045	0	0
Other				
<i>Total Intergovernmental</i>	<i>1,999,778</i>	<i>2,024,861</i>	<i>1,723,553</i>	<i>1,968,516</i>
<u>Fines and Costs</u>				
Court Fines and Costs	303,867	221,503	280,305	275,000
<i>Total Fines and Costs</i>	<i>303,867</i>	<i>221,503</i>	<i>280,305</i>	<i>275,000</i>
<u>Miscellaneous Revenues</u>				
Other misc rev	68,402	73,439	36,060	36,000
Interest income	8,444	9,127	6,727	5,000
Parks and Recreation Fees	194,814	190,498	176,653	200,000
Swimming Pool Revenue	55,982	59,236	46,767	57,500
Insurance Recoveries	585,889	98,308	195,157	250,000
Loan Proceeds	271,818	152,202	307,540	3,790,000
<i>Total Miscellaneous Revenues</i>	<i>1,185,349</i>	<i>582,810</i>	<i>768,904</i>	<i>4,338,500</i>
Total Revenue - General Fund	11,360,576	11,377,199	10,944,939	15,726,133

CITY OF GOODLETTSVILLE
SUMMARY OF TOTAL GENERAL FUND REVENUES BY CATEGORY
FISCAL YEAR 2012-2013 BUDGET

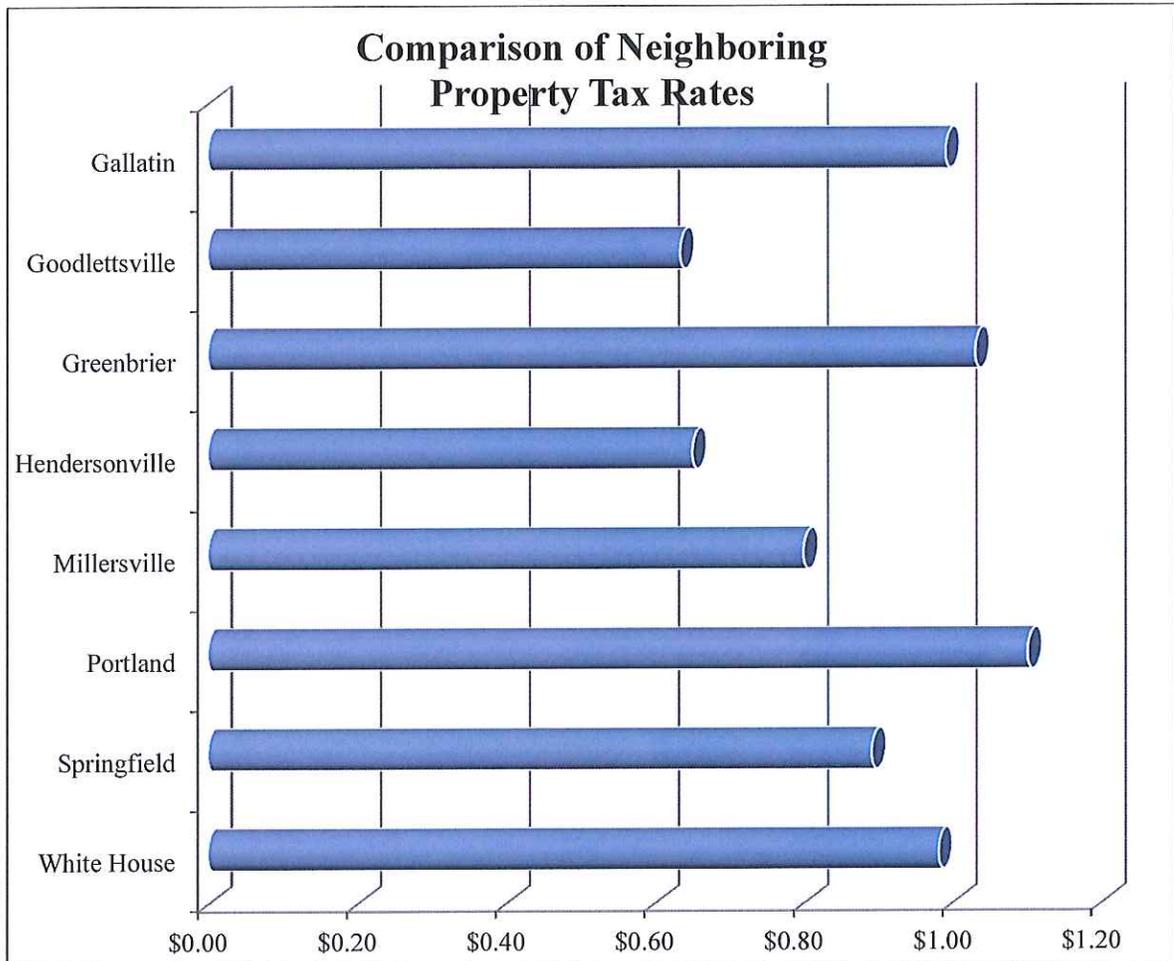
<u>Revenue Category</u>	<u>Proposed Fiscal Year 2013</u>
Property Tax	\$ 4,291,117
Local Option Sales Tax	\$ 3,780,000
Other Local Taxes	\$ 950,000
Licenses and Permits	\$ 123,000
Intergovernmental Revenue	\$ 1,968,516
Fines and Costs	\$ 275,000
Miscellaneous	\$ 4,338,500
 Total General Fund Revenues	 <u>\$ 15,726,133</u>

**FY2013 General Fund
Revenues**

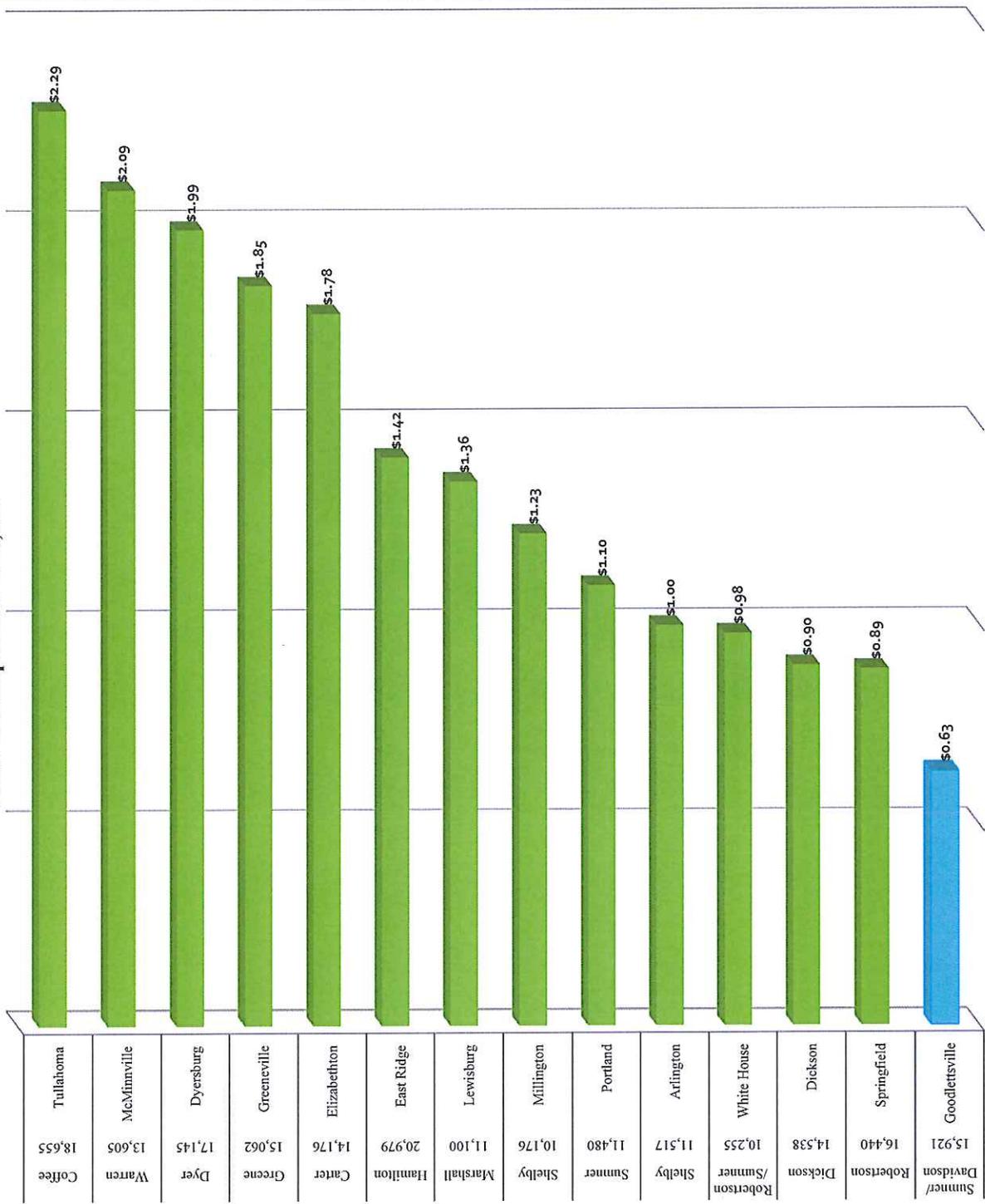


Comparison of Neighboring Property Tax Rates

City	County	Population	City Tax Rate
Gallatin	Sumner	30,278	\$0.99
Goodlettsville	Sumner/Davidson	15,921	\$0.63
Greenbrier	Robertson	6,433	\$1.03
Hendersonville	Sumner	51,372	\$0.65
Millersville	Sumner	6,440	\$0.80
Portland	Sumner	11,480	\$1.10
Springfield	Robertson	16,440	\$0.89
White House	Robertson/Sumner	10,255	\$0.98



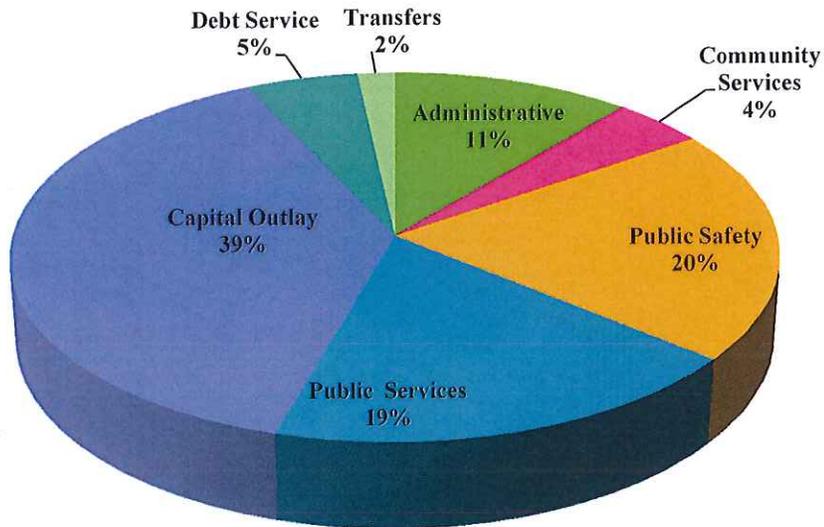
**City of Goodlettsville
Comparison of Tennessee Property Tax Rates
Cities with Population +/- 5,000**



CITY OF GOODLETTSVILLE
 SUMMARY OF TOTAL GENERAL FUND EXPENDITURES BY CATEGORY
 FISCAL YEAR 2012-2013 BUDGET

<u>Expenditure Category</u>	<u>Proposed Fiscal Year 2013</u>
Administrative	\$ 2,206,984
Community Development	\$ 530,051
Public Safety	\$ 5,352,437
Public Services	\$ 2,254,562
Capital Outlay and Fleet Depr	\$ 5,092,358
Debt Service	\$ 634,588
Transfers	\$ 215,205
Total General Fund Expenditures	<u>\$ 16,286,185</u>

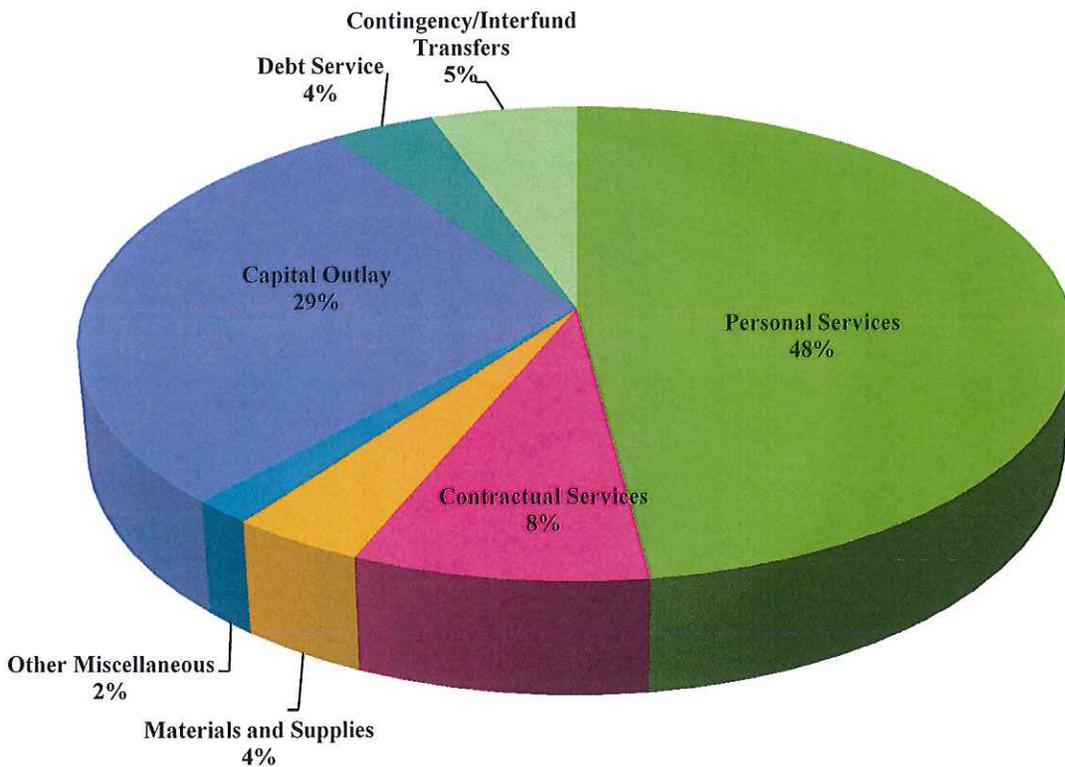
FY 2013 General Fund Expenditures



CITY OF GOODLETTSVILLE
SUMMARY OF TOTAL GENERAL FUND EXPENDITURES BY TYPE
FISCAL YEAR 2012-2013 BUDGET

<u>Expenditure Type</u>	<u>Proposed Fiscal Year 2013</u>
Personal Services	\$ 7,809,214
Contractual Services	\$ 1,366,745
Materials and Supplies	\$ 619,075
Other Miscellaneous	\$ 275,000
Capital Outlay	\$ 4,692,358
Debt Service	\$ 634,588
Contingency/Interfund Transfers	\$ 889,205
 Total General Fund Revenues	 <u>\$ 16,286,185</u>

FY2013 General Fund Expenditures by Type



**City of Goodlettsville
Requested Capital Improvement Plan
Fiscal Year 2012-2013**

Department	Description	Requested Amount	Funding Source	Debt Service	Funded		
GENERAL FUND							
PW	Vietnam Vets/Conference Interchange Lighting	\$500,000	20 yr bond	\$20,000	\$500,000		
PW	Long Hollow Pike Lighting	\$70,000	20 yr bond	\$3,000	\$70,000		
PW	Hwy 41/31 Lighting	\$100,000	20 yr bond	\$4,000	\$100,000		
Street Aid	Paving, Striping, Transportation Enhancements	\$1,700,000	20 yr bond	\$67,000	\$1,700,000	\$2,370,000	Bond
Parks	Peay Park/Community Center Renovations	\$250,000	LPRF Grant 50/50		\$250,000		
PW	Re-lamp traffic signals-LED	\$83,358	Possible grant		\$83,358	\$333,358	Grant
Admin	Radio System	\$900,000	7 yr lease purch	\$153,000	\$900,000		
PW	Replace #14 Tractor/ w boom mower	\$125,000	5 yr lease purch	\$28,270	\$125,000		
PW	Repl Street Sweeper	\$170,000	5 yr lease purch	\$38,448	\$170,000	\$1,195,000	Lease Purchase
Comm Dev	Remodel Old Library	\$225,000	7yr note	\$38,000	\$225,000	\$225,000	Note
Admin	Digital Phone Recorder	\$20,000	Operating		\$20,000		
Police/Court	Eticket Software/equipment	\$62,000	Operating		\$62,000		
Fire	Turn Out Gear-9 new officers	\$27,000	Operating		\$27,000		
Parks	Pave trail at MW	\$48,000	Operating		\$48,000		
Parks	Replace John Deere Gator	\$12,000	Operating		\$12,000		
PW	Beautification	\$150,000	Operating		\$150,000	\$319,000	Operating
Parks	A/C at Community Center	\$250,000	Fund Balance		\$250,000	\$250,000	Fund Balance
Admin	Main Street Plan	\$2,240,000	Defer to next year				
Total General Fund Capital Improvement Requests		\$6,932,358		\$351,718	\$4,692,358	\$4,692,358	
SANITATION FUND							
Sanitation	Garbage Carts	\$36,000	Operating		\$36,000		
TOURISM FUND							
Tourism	Re light 2 football fields at MW	\$225,000	Operating		\$225,000		
Tourism	Toro Groundskeeper 4500-D mower	\$51,330	Operating		\$51,330		
Tourism	Restroom and concession football fields	\$150,000	Operating		\$150,000		
Total Tourism Fund Capital Improvements Requests		\$426,330			\$426,330		
CAPITAL PROJECTS FUND							
Admin	Landscaping improvements Exit 96 (80/20)	\$27,000	Grant	\$5,400	\$27,000		
Admin	Landscaping improvements Exit 97 (80/20 Grant)	\$30,000	Grant	\$6,000	\$30,000		
Admin	Bicycle Pedestrian/Greenway Connector	\$3,000,000	100% Grant	\$0	\$3,000,000		
Admin	Traffic Signalization	\$495,000	100% Grant	\$0	\$495,000		
Total Capital Projects Fund		\$3,552,000		\$11,400	\$3,552,000		
FLEET REPLACEMENT FUND							
Admin	Codes Vehicle	\$24,000	Fleet Repl Fund		\$24,000		
Police	Replace 5 patrol vehicles	\$180,000	Fleet Repl Fund		\$180,000		
Parks	Parks Truck	\$22,000	Fleet Repl Fund		\$22,000		
Total Fleet Replacement Fund		\$226,000		\$0	\$226,000		
SEWER FUND							
Sewer	Sewer Interceptor to eliminate MC and Wynridge pump stations	\$250,000	Operating		\$250,000		
Sewer/PW	Repl #61 heavy duty dump truck	\$150,000	5 yr lease	\$33,000	\$150,000		
Sewer/PW	Repl #58 gradall	\$330,000	5 yr lease	\$74,000	\$330,000		
Sewer/PW	Repl #54 backhoe	\$92,000	5 yr lease	\$21,000	\$92,000		
Sewer/PW	Half-ton Pickup truck-Repl 12 yr old truck	\$23,000	5 yr lease	\$5,000	\$23,000		
Total Sewer Fund Capital Improvement Requests		\$845,000		\$133,000	\$845,000		
TOTAL ALL FUNDS		\$12,017,688		\$511,118	\$9,777,688		

CITY OF GOODLETTSVILLE
 SCHEDULE OF DEBT PAYMENTS
 FOR 2012-2013

Type	Loan Name	Authorized	Amount Outstanding 06/30/2011	Amount Outstanding 06/30/2012	Payment Fund	Principal	Interest	FY 12-13 Total Debt Service	Amount Outstanding 06/30/2013
General Obligation Bonds									
	General Obligation Refunding Bonds, Series 2011 4.472% split between Sewer and GF	3,280,000	3,280,000	2,863,140	Sewer	401,943	49,224	451,167	2,461,197
	TMBF Capital Outlay Note 2006	145,000	145,000	126,861	General	17,781	2,176	19,957	109,080
		630,500	136,730	0	General	0	0	0	0
	Total Notes	4,055,500	3,561,730	2,990,001		419,724	51,400	471,124	2,570,277
Loans	State Revolving Loan, 2009, \$13,000,000	7,722,973	7,722,973	7,722,973	Sewer	282,878	246,467	529,345	7,440,095
		7,722,973	7,722,973	7,722,973		282,878	246,467	529,345	7,440,095
Revenue Bonds	Sewer Revenue & Tax Refunding Bonds, Series 2002 (1.35 - 3.75%)	635,000	120,000	0	Sewer	0	0	0	0
		635,000	120,000	0		0	0	0	0
Capital Leases	Police Vehicle Lease-\$134,000 @ 3 yrs-6 vehicles(net of grants)	134,000	44,609	0	General	0	0	0	0
	Software Lease-\$194,000-5yr	200,000	86,609	63,997	General	28,405	16,418	44,823	35,592
	First TN Equipment Lease	495,213	125,115	42,635	General	42,635	958	43,593	0
	Repl 4 Police Cruisers-\$32,000 each	96,394	0	64,263	General	28,597	3,535	32,132	35,666
	Repl Fire Chief's Response Vehicle	31,259	0	20,839	General	9,187	1,233	10,420	11,652
	Parks Vehicle	21,423	0	13,678	General	7,000	745	7,745	6,678
	PW 30 CY Knuckleboom Refuse Truck-debris and brush	130,000	0	100,000	General	30,000	1,200	31,200	70,000
	Repl Police K-9 vehicle	30,807	0	20,538	Police Drug	0	1,215	10,269	11,484
	Total Capital Leases	1,139,096	256,333	325,950		154,878	25,304	180,182	171,072
Proposed New Debt									
	Bond Issue for Street and Road improvements/lighting 20yr	2,370,000	0	0	General	38,500	55,500	94,000	2,331,500
	Lease purchase Radios 7yr	900,000	0	0	General	177,000	36,000	153,000	783,000
	PW tractor 5yr	125,000	0	0	General	23,000	5,270	28,270	102,000
	PW Street Sweeper 5 yr	170,000	0	0	General	32,000	6,448	38,448	138,000
	Library Bldg Note 7yr	225,000	0	0	General	29,000	9,000	38,000	196,000
	Total Proposed New GENERAL FUND Debt	3,790,000	0	0		239,500	112,218	351,718	3,550,500
	Sewer/PW Eqt 5YR (\$595,000) debt service split GF/Sewer	297,500	0	0	Sewer	56,000	10,000	66,000	241,500
		297,500	0	0	General	56,000	10,000	66,000	241,500
	Total of All Debt	17,937,569	11,661,036	11,038,924		1,208,980	455,389	1,664,369	14,214,944
By Fund									
	General	5,971,289	538,063	432,273		459,105	148,483	607,588	4,060,668
	Police Drug	30,807	0	20,538		9,054	1,215	10,269	11,484
	Tourism	0	0	0		0	0	0	0
	Sanitation	0	0	0		0	0	0	0
	Sewer	11,935,473	11,122,973	10,586,113		740,821	305,691	1,046,512	10,142,792
	Total	17,937,569	11,661,036	11,038,924		1,208,980	455,389	1,664,369	14,214,944

FINANCE & ADMINISTRATION

FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Board of Commissioners	5	5	5
City Manager	1	1	1
Assistant City Manager	1	1	0
Director of Finance & Administration	1	1	1
Public Information Officer	0	0	1
Human Resource Officer	1	1	1
Information Technology Officer	1	1	1
Purchasing Officer	1	1	1
City Clerk	1	1	1
City Recorder	1	1	1
City Judge	1	1	1
Court Clerk	1	1	1
Administrative Assistant	1	1	1
Building & Grounds Lead	1	1	1
Utility Worker	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	18	18	18

Goals and Objectives Fiscal Year 2012-2013

FINANCE AND ADMINISTRATION

- Implement Baldrige Performance Excellence Program
- Analyze various work streams applying Lean Principles and Six Sigma
- Implement On-line Court Payments
- Work with Police Department to issue RFP for E-Ticket Writers
- Issue RFP for Banking Services
- Issue RFP for document imaging services and/or software to scan documents in-house
- Further development and training for all staff members
- Develop “My Goodlettsville” Program
- Develop Leadership Initiative Program
- Develop positive news stories surrounding new and existing city programs
- Develop Internal Communication Plan
- Work with the Goodlettsville Chamber to develop a marketing plan to capitalize on tourists coming to Dolly Parton’s water and snow park opening in 2014 – draw them to Goodlettsville hotels, restaurants, and attractions

SELECT PERFORMANCE INDICATORS

Finance and Administration

Departmental:	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Total operating budget	\$1,302,380.00	\$1,485,461.00	\$1,412,884.00	\$1,412,885.00
Per Capita Costs -(\$)	\$88.23	\$100.63	\$95.72	\$95.72
Legislative				
Agendas for Board Meetings	19	21	16	-
Regular Board Meetings	19	0	16	-
Special Board Meetings	-	-	1	-
Board Study Sessions	2	2	14	-
Ordinances Adopted	20	13	15	-
Resolutions Adopted	32	42	40	-
City Administration				
City Manager Reports	-	-	7	-
% of Budgeted G/F Revenue Collected	97%	105%	103%	-
Actual G/F Expenses to % Budgeted	87%	102%	89%	-
Requests for Services	-	-	-	-
Presentations Made	-	-	9	-
Meetings Attended	-	-	-	-
Press Releases Written	-	-	-	-
Facebook Updates	-	-	-	-
Notify Me Messages	-	-	-	-
Presentations Made	-	-	-	-
Total Business Licenses	-	-	1,223	-
New Business Licences Processed	-	43	80	-
Beer Board Meetings	6	6	8	-
Finance and HR				
Financial Reports	12	12	12	-
Payrolls Processed	29	27	27	-
W2's Processed	201	201	200	-
Actual Employees/Budgeted Employees July 1	135/135	131/136	131/138	-
Retirements	2	4	7	-
New Hires Processed	27	36	14	-
Workers Comp Claims	20	19	18	-
# Employees Covered on Medical Insurance	-	136	138	-
Property Taxes Collected-% of Total Levy	105.85%	99.74%	97.68%	-
Purchase Orders Issued	-	1,737	1,600	-
Invoices Processed	-	3,984	3,924	-
Bids/RFP's/RFQ's	-	-	-	-
Court				
Tickets Issued	-	4,108	4,990	-
Attended Court	-	2,104	2,300	-
Attended Driving School	-	908	1,025	-
Contested Cases Heard	-	110	95	-
Total Fines Collected	\$ 303,867	\$ 221,503	\$ 280,305	\$ 275,000

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL		BUDGET		YEAR-TO-DATE ACTUAL		PROJECTED YEAR END		REQUESTED BUDGET	
	2010-2011	2011-2012	2011-2012	2011-2012	2011-2012	2011-2012	2011-2012	2012-2013		
GENERAL GOVERNMENT										
110-4-4100-111 SALARIES	665,919	687,115	480,781	641,041	654,752					
110-4-4100-112 OVERTIME	68	0	185	185	0					
110-4-4100-141 EMPLOYER'S FICA	53,575	52,564	38,299	51,065	50,089					
110-4-4100-142 HOSPITAL AND HEALTH INSURANCE	156,364	148,643	95,588	127,451	143,575					
110-4-4100-143 RETIREMENT CONTRIBUTION	108,203	106,563	69,784	93,045	100,177					
110-4-4100-189 BAD DEBT EXPENSE	28,623	0	0	0	0					
110-4-4100-231 PUBLICATION OF LEGAL NOTICE	9,685	7,000	12,311	16,415	15,000					
110-4-4100-239 SUBSCRIPTIONS & DUES	12,839	18,850	4,031	5,375	15,000					
110-4-4100-240 UTILITY SERVICES	70,327	75,000	55,034	73,379	83,350					
110-4-4160-245 TELEPHONE	83,488	50,000	53,979	71,972	70,000					
110-4-4100-252 LEGAL SERVICES	30,572	40,000	23,328	31,104	40,000					
110-4-4100-253 FINANCIAL	37,816	40,000	47,498	47,498	40,000					
110-4-4100-255 IT MAINTENANCE	39,758	60,000	43,122	57,496	50,000					
110-4-4100-258 COURT	2,728	0	0	0	0					
110-4-4100-260 MAINTENANCE	55,576	42,000	23,728	39,637	39,000					
110-4-4100-261 VEHICLE & EQUIPMENT MAINT	7,153	1,750	0	0	1,750					
110-4-4100-264 FUEL	0	6,500	4,906	6,541	6,500					
110-4-4100-270 PROFESSIONAL SERVICES	20,255	15,000	2,215	2,953	5,000					
110-4-4100-280 TRAVEL & EDUCATION	20,118	20,000	16,845	22,460	8,740					
110-4-4100-320 SUPPLIES & EQUIPMENT	57,877	41,900	34,720	46,293	43,800					
110-4-4100-386 BEAUTIFICATION	0	0	0	0	3,000					
TOTAL GENERAL GOVERNMENT	1,460,944	1,412,884	1,006,354	1,333,911	1,369,732					

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED YEAR END 2011-2012	REQUESTED BUDGET 2012-2013
			ACTUAL 2011-2012			
MISCELLANEOUS						
110-4-5110-111 MERIT RAISE POOL	0	177,500	0	0	0	83,252
110-4-5110-144 RETIREMENT - ACTUARIAL	0	0	0	0	0	0
110-4-5110-167 457 EMPLOYER MATCH	0	0	0	0	0	0
110-4-5110-175 RETIREES INSURANCE	118,911	150,000	104,986	139,981	150,000	150,000
110-4-5110-275 CONSULTANCY SERVICES	0	250,000	9,660	32,000	55,000	55,000
110-4-5110-510 INSURANCE	256,718	325,000	217,873	250,000	275,000	275,000
110-4-5110-545 FLEET DEPRECIATION	0	0	0	0	0	400,000
110-4-5110-600 DEBT SERVICE	616,030	304,553	337,798	337,798	607,588	607,588
110-4-5110-630 INTEREST	55,135	0	0	0	0	25,000
110-4-5110-633 PAYING AGENT FEES	630	1,000	0	0	0	2,000
110-4-5110-700 DONATIONS	44,000	31,000	31,000	31,000	0	0
110-4-5110-850 GENERAL EXPENSE	24,917	64,500	22,658	30,211	40,000	40,000
110-4-5110-938 CONTINGENCY FOR RETIREMENT	18,646	80,000	133,889	133,889	184,000	184,000
110-4-5110-939 CONTINGENCIES	0	50,000	0	0	0	50,000
110-4-5110-950 TRF TO SANITATION	0	0	0	0	0	0
110-4-5110-950 TRF TO CAPITAL PROJECTS FUND	0	127,852	0	127,852	11,400	11,400
110-4-5110-950 TRF TO DRUG FUND	0	215,000	0	215,000	203,805	203,805
TOTAL MISCELLANEOUS	1,134,987	1,776,405	857,864	1,297,731	2,087,045	
STORM AND FLOOD EXPENDITURES MAY 2010						
	131,648	0	35,200	35,200	0	0
GENERAL FUND CAPITAL EXPENDITURES						
83 110-4-5160-900 CAPITAL OUTLAY	456,562	996,540	668,120	996,540	4,692,358	4,692,358
TOTAL GENERAL FUND EXPENDITURES	11,015,353	12,075,374	7,802,509	10,753,960	16,286,185	

COMMUNITY & ECONOMIC DEVELOPMENT
FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Director of Community & Economic Dev.	1	1	1
Planning Officer	1	1	1
Planning Assistant	1	1	0
Codes Director / Fire Marshall	1	1	1
Administrative Assistant	1	1	1
Senior Codes Inspector	1	1	1
Codes Inspector	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	7	7	6

Goals and Objectives Fiscal Year 2012-2013

COMMUNITY DEVELOPMENT

- **Small Business Strategy**

- Small business is hugely important to the overall economy and throughout the City of Goodlettsville's efforts with the area Chambers of Commerce and close coordination of the Nashville Chamber and State of Tennessee teams, continue to move forward with programs that help provide the necessary tools to small businesses.
- Work closely and regularly with Dr. Michael Burcham et.al of the Entrepreneur Center in their mentoring programs to help young entrepreneurs start successful businesses and target certain of these entrepreneurs for moving to Goodlettsville.

- **Expansion, Attraction, and Retention Strategy**

- Focus on major employers greater than 50 employees in Goodlettsville with personal retention visits and support (linking to resources) to our existing Goodlettsville businesses.
- A listing of new businesses which have located in Goodlettsville, Tennessee showing including company name, type of business and number of full-time employee.
- The Chamber of Commerce community plays a vital role in business attraction.
- Memberships with the Nashville Chamber links Goodlettsville to the international community. Investigate and evaluate quality attraction networking opportunities within the developer/broker, corporate office and entrepreneurial communities .

- **Promoting "Business Friendly" Strategy**

- Much effort in the last several years has been geared towards going "the extra mile" in assisting with the local business community. To achieve the goal of creating a business friendly community, there needs to be ongoing training which is essential to help understand how their interaction with businesses impacts economic development efforts.
- Education of staff within the following area would include: fundamentals of economic development, business community demographics, and customer service efforts.
- Establish an effective process between Community Development and the customer (New/existing business) that promotes increased communication and follow-up for the purpose of a speedy turnaround and business retention for commercial projects. Establish a comment card for the purpose of engaging feedback for potential improvements.
- Through a partnership with the Goodlettsville Area Chamber of Commerce, identify potential target businesses in Goodlettsville and offer them the ability to set up a booth at the Chamber luncheon or after hours events to promote Goodlettsville to their employees.

Give the people that work in Goodlettsville an opportunity to learn more about what the community has to offer in way of public services as well as types of businesses.

- Coordinate a bi-annual breakfast to bring together a group of Goodlettsville executives for the purpose of networking and becoming more acquainted with one another. This can be accomplished mutually with the Goodlettsville Area Chamber.
- Conduct outreach surveys to the local business community, stakeholders, and the brokerage community for the purpose of evaluating economic development and identify potential areas of development.
- Promote a Business Recognition Awards program into 2013 co-sponsored [hopefully] with the Goodlettsville Area Chamber. Awards will be given to local (small and large) businesses with a reception and special awards presentation from the City Board of Commissioners.

- **Marketing / Advertising Strategy**

- Work with the City Hall PIO office to promote a monthly email blast (using emma technology) to over 1,000 businesses in Middle Tennessee and around the world.
- Metro Davidson publications are a widely-used source of area information for residents, relocation prospects, and businesses. The ten county area of Metro Davidson publications includes quality of life topics ranging from community profiles, education and health care to what's hot on the entertainment scene. Metro Davidson as well as the *Nashville Business Journal* and TVA are used by various regional economic development agencies as a key resource in promoting the economic vitality of the MSA. The Goodlettsville ECD should agree to fund a two-page advertorial for budget year 2012/2103.
- Investigate other potential marketing opportunities that promote investment to Goodlettsville. Utilizing the graphic advertisement capabilities from the NBJ, incorporating QR codes tagged with various social media in order to evaluate effectiveness in other potential publications. (Need help from the PIO and NBJ in pulling this strategy together)

- **Film Office / Tourism Promotion Strategy**

- There are several film location scouts that seek out suitable locations in Tennessee for film productions. Work with the PIO and Tennessee Department of Tourism to develop an event-centered schedule on promoting the City of Goodlettsville to film location scouts.
- The Tennessee Film Office is a hub for film producers to utilize their location database. Currently, there are only a few Goodlettsville locations listed in their database. Work with the PIO office to compile a comprehensive inventory of residential and commercial areas along with schools, library, and other attractive sites that can be added to the directory.

SELECT PERFORMANCE INDICATORS

Community Development

Departmental: Budget Yr 09/10 Budget Yr 10/11 Budget Yr 11/12 Budget Yr 12/13

Departmental:	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Total operating budget	\$255,899.00	\$573,361.00	\$546,028.00	\$ 538,451.00
Per Capita Costs -(\$)	\$17.34	\$38.84	\$36.99	\$36.48
Meetings Attended	-	397	408	306
Contacts Derived	-	259	231	223
Number of Leads	-	9	6	7
Number of Visits	-	4	6	7
Recruiting Trips	-	1	1	1
Relocations Worked	-	2	1	1
Expansions Worked	-	2	2	2
Capital Investment	-	\$ 9,000,000	\$ 12,000,000	\$ 14,000,000
Number New Jobs	-	63	269	80
Existing Business Visits	-	14	11	15

Goals and Objectives Fiscal Year 2012-2013

CODES/FIRE MARSHAL'S OFFICE

The purpose of the Codes Department is to ensure that all citizens and contractors are assisted concerning the issues of: Building Codes and Safety, Fire Marshal Duties, and Property Maintenance Codes. The duty of this department is to inspect and enforce these regulations in a certified and professional manner.

BUILDING CODES:

- *Give best service to all customers:* Return all e-mails/phone calls for service or complaint within 8 hours of receipt
- *All department personnel get more certifications:* Obtain more certifications in Commercial Building, Mechanical Inspections, and to assist in our combining departments(certifications in Zoning)
- *Better Communication with Hispanic Customer/Contractors:* Training in Spanish Language (Rosetta Stone Software)
- *Explore options with computer software for permitting.* Software that may allow customers and contractors to apply for all permits on line, and check status of inspections.
- *Adopt 2012 ICC Codes*

FIRE MARSHAL OFFICE

- *Staff two more certified inspectors*
- *Complete more fire inspections with pre-fire plans attached*
- *Develop Public Education programs in conjunction with the Fire Department:* Children and Elderly fire and safety programs

SELECT PERFORMANCE INDICATORS

Codes Department

Departmental:	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Total operating budget	\$243,485.00	\$257,603.00	\$268,028.00	\$287,782.00
Per Capita Costs -(\$)	\$16.50	\$17.45	\$18.16	\$19.50
PERMITS				
New Residential Permits	25	28	21	-
New Commercial Permits	5	4	0	-
Residential Addition	47	41	61	-
Commercial Remodel	22	22	28	-
Sign Permit	49	57	36	-
Demolition Permit	8	9	11	-
Tent Permit	12	12	9	-
House Moving Permit	2	0	0	-
Mechanical Permit	12	15	2	-
Plumbing Permit	13	15	0	-
Pool Permit	7	18	11	-
Life Safety	4	7	9	-
Blasting	0	0	1	-

Total Permits	206	228	189	-
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**PROPERTY MAINTENANCE
VIOLATION LETTERS**

Tall Grass/Weeds	-	-	71	-
Inoperable vehicles	-	-	29	-
Trash and debris	-	-	8	-
Parking on the grass	-	-	11	-

Total Violation Letters	-	-	119	-
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CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED YEAR END 2011-2012	REQUESTED BUDGET 2012-2013
			ACTUAL 2011-2012	BUDGET 2011-2012		
COMMUNITY DEVELOPMENT						
110-4-4170-111 SALARIES	336,910	326,496	236,285		315,047	299,830
110-4-4170-112 OVERTIME	0	0	0		0	2,000
110-4-4170-141 EMPLOYER'S FICA	26,222	24,977	17,955		23,940	22,937
110-4-4170-142 HOSPITAL AND HEALTH INS	52,982	52,264	31,747		42,329	43,420
110-4-4170-143 RETIREMENT CONTRIBUTION	53,864	51,293	33,358		44,477	45,874
110-4-4170-231 PUBLICATION OF LEGAL NOTICE	1,637	2,100	850		1,133	2,100
110-4-4170-239 SUBSCRIPTIONS & DUES	2,978	8,200	7,506		10,008	8,200
110-4-4170-240 UTILITIES	0	0	0		0	5,000
110-4-4170-254 PLANNING & ENGINEERING	31,281	43,750	39,517		52,689	41,500
110-4-4170-260 MAINTENANCE	0	0	-99		-132	0
110-4-4170-261 VEHICLE & EQUIPMENT MAINT	27	500	1,503		2,004	1,500
110-4-4170-264 FUEL EXPENSE	3,223	9,500	2,585		3,447	4,000
110-4-4170-270 PROFESSIONAL SERVICES	19,177	5,000	3,889		5,185	6,500
110-4-4170-271 PROPERTY MAINTENANCE	6,744	5,000	8,243		10,991	8,000
110-4-4170-273 PROPERTY MITIGATION	0	10,000	11,245		11,245	10,000
110-4-4170-280 TRAVEL & EDUCATION	50	0	0		0	5,940
110-4-4170-320 SUPPLIES & EQUIPMENT	11,489	10,400	7,837		10,449	11,250
110-4-4170-326 CLOTHING & UNIFORMS	873	1,750	1,037		1,383	1,500
110-4-4170-376 SPECIAL EVENTS	25,904	12,000	4,824		10,432	8,000
110-4-4170-000 WEBSITE ASSISTANCE	0	2,500	1,050		1,400	2,500
TOTAL COMMUNITY DEVELOPMENT	573,361	565,730	409,332		546,028	530,051

PUBLIC SAFETY
Police Department
FT Personnel Summary

	FY 11	FY12	FY13
Chief	1	1	1
Captain	1	1	1
Administrative Assistant	1	1	1
Lieutenant	2	2	2
Sergeant	6	6	6
Training Sergeant	1	1	1
Corporal	4	4	4
Detective	2	2	2
Patrolmen	24	24	24
Communications Supervisor	1	1	1
Communications Officer	12	11	12
Records Clerk	2	2	2
TOTAL	57	56	57

Goals and Objectives Fiscal Year 2012-2013

POLICE

- Purchase of required public safety radio system to meet federally mandated P25 compliance.
- Promotions and restructuring of department due to retirement of the chief and captain.
- Obtaining capital funds to purchase and equip (5) new patrol vehicles.
- Preparation for 2013 Citizens Police Academy.
- Insure all officers meet POST mandated in-service training requirements.
- Implementation of the city's new performance based merit system.

SELECT PERFORMANCE INDICATORS

Police Department

Departmental:	Budget Yr 07/08	Budget Yr 08/09	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Total operating budget	\$3,694,644.00	\$3,466,144.00	\$3,571,140.00	\$3,701,298.00	\$3,632,697.00	\$3,864,228.00
Per Capita Costs -(\$)	\$250.30	\$234.82	\$241.93	\$250.75	\$246.10	\$261.79
Costs per Arrest	\$ 3,249.46	\$ 3,260.71	\$ 3,028.95	\$ 3,505.01	\$ 3,255.10	-
Criminal Arrests	905	856	904	766	781	-
Juvenile Arrests	235	207	275	290	335	-
Total # Arrests	1,137	1,063	1,179	1,056	1,116	-
DUI Arrests	142	125	75	57	57	-
Traffic Citations	1,410	2,235	2,209	4,457	3,913	-
Number of Group A Offenses	1,904	1,685	1,955	1,956	1,814	-
Case Clearance Rates	47.06%	49.73%	49.26%	43.92%	49.56%	-
Total Documented Incidents	30,042	27,397	26,747	25,385	26,032	-

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL		BUDGET	YEAR-TO-DATE ACTUAL		PROJECTED YEAR END	REQUESTED BUDGET	
	2010-2011	2011-2012		2011-2012	2011-2012		2011-2012	2012-2013
POLICE OPERATIONS								
110-4-4210-111 SALARIES	2,232,386	2,163,866	2,163,866	1,509,437	2,012,583	2,012,583	1,697,038	
110-4-4210-112 OVERTIME	156,542	145,000	145,000	132,569	176,759	176,759	48,000	
110-4-4210-113 COURT OVERTIME	0	0	0	0	0	0	32,500	
110-4-4210-114 TRAINING OVERTIME	0	0	0	0	0	0	25,000	
110-4-4210-xxx HOLIDAY OVERTIME	0	0	0	0	0	0	25,000	
110-4-4210-141 EMPLOYER'S FICA	181,266	178,541	178,541	128,669	171,559	171,559	151,618	
110-4-4210-142 HOSPITAL AND HEALTH INSURANCE	458,122	482,596	482,596	259,550	346,067	346,067	367,988	
110-4-4210-143 RETIREMENT CONTRIBUTION	364,589	339,943	339,943	219,282	292,376	292,376	303,235	
110-4-4210-146 WORKERS COMP DEDUCTIBLE		0	0	3,557	4,743	4,743	5,000	
110-4-4210-148 POLICE TRAINING	8,992	15,000	15,000	7,067	9,423	9,423	20,000	
110-4-4210-252 LEGAL SERVICES	0	0	0	0	0	0	0	
110-4-4210-260 MAINTENANCE	15,676	15,000	15,000	7,565	10,087	10,087	15,000	
110-4-4210-261 VEHICLE & EQUIPMENT MAINT	65,080	72,000	72,000	56,521	75,361	75,361	72,000	
110-4-4210-264 FUEL EXPENSE	102,165	120,000	120,000	76,718	112,291	112,291	120,000	
110-4-4210-280 TRAVEL & EDUCATION	0	0	0	0	0	0	0	
110-4-4210-320 SUPPLIES & EQUIPMENT	71,082	55,000	55,000	53,361	58,361	58,361	60,000	
110-4-4210-326 CLOTHING & UNIFORMS	12,684	20,000	20,000	10,719	18,292	18,292	24,000	
110-4-4210-328 CITIZENS POLICE ACADEMY	190	750	750	-294	0	0	750	
110-4-4210-700 GRANTS, CONTRIBUTIONS	0	0	0	-750	0	0	0	
TOTAL POLICE OPERATIONS	3,668,774	3,607,697	3,607,697	2,463,971	3,287,900	3,287,900	2,967,129	

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED YEAR END 2011-2012	REQUESTED BUDGET 2012-2013
			ACTUAL 2011-2012	BUDGET 2011-2012		
POLICE COMMUNICATIONS/RECORDS/ADMIN						
110-4-4211-111 SALARIES	0	0	0	0	0	539,402
110-4-4211-112 OVERTIME	0	0	0	0	0	15,000
110-4-4211-113 COURT OVERTIME	0	0	0	0	0	0
110-4-4211-114 TRAINING OVERTIME	0	0	0	0	0	0
110-4-4211-xxx HOLIDAY OVERTIME	0	0	0	0	0	9,000
110-4-4210-121 PART-TIME EMPLOYEES	32,524	25,000	21,355	28,473	28,473	30,000
110-4-4211-141 EMPLOYER'S FICA	0	0	0	0	0	57,329
110-4-4211-142 HOSPITAL AND HEALTH INSURANCE	0	0	0	0	0	116,119
110-4-4211-143 RETIREMENT CONTRIBUTION	0	0	0	0	0	114,659
110-4-4211-280 TRAVEL AND EDUCATION	0	0	0	0	0	4,090

TOTAL POLICE COMMUNICATIONS/RECORDS/ADMIN	32,524	25,000	21,355	28,473	28,473	885,599
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CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL	BUDGET	YEAR-TO-DATE	PROJECTED	REQUESTED
	2010-2011	2011-2012	ACTUAL 2011-2012	YEAR END 2011-2012	BUDGET 2012-2013
POLICE AND COMMUNICATIONS SUMMARY					
110-4-4210-111 SALARIES	2,232,386	2,163,866	1,509,437	2,012,583	2,236,440
110-4-4210-112 OVERTIME	156,542	145,000	132,569	176,759	63,000
110-4-4210-113 COURT OVERTIME	0	0	0	0	32,500
110-4-4210-114 TRAINING OVERTIME	0	0	0	0	25,000
110-4-4210-xxx HOLIDAY OVERTIME	0	0	0	0	34,000
110-4-4210-121 PART-TIME EMPLOYEES	32,524	25,000	21,355	28,473	30,000
110-4-4210-141 EMPLOYER'S FICA	181,266	178,541	128,669	171,559	208,947
110-4-4210-142 HOSPITAL AND HEALTH INSURANCE	458,122	482,596	259,550	346,067	484,107
110-4-4210-143 RETIREMENT CONTRIBUTION	364,589	339,943	219,282	292,376	417,894
110-4-4210-146 WORKERS COMP DEDUCTIBLE	0	0	3,557	4,743	5,000
110-4-4210-148 POLICE TRAINING	8,992	15,000	7,067	9,423	20,000
110-4-4210-252 LEGAL SERVICES	0	0	0	0	0
110-4-4210-260 MAINTENANCE	15,676	15,000	7,565	10,087	15,000
110-4-4210-261 VEHICLE & EQUIPMENT MAINT	65,080	72,000	56,521	75,361	72,000
110-4-4210-264 FUEL EXPENSE	102,165	120,000	76,718	112,291	120,000
110-4-4210-280 TRAVEL & EDUCATION	0	0	0	0	4,090
110-4-4210-320 SUPPLIES & EQUIPMENT	71,082	55,000	53,361	58,361	60,000
110-4-4210-326 CLOTHING & UNIFORMS	12,684	20,000	10,719	18,292	24,000
110-4-4210-328 CITIZENS POLICE ACADEMY	190	750	-294	0	750
110-4-4210-700 GRANTS, CONTRIBUTIONS	0	0	-750	0	0
POLICE AND COMMUNICATIONS SUMMARY	3,701,298	3,632,697	2,485,326	3,316,373	3,852,728

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET
 121-POLICE DRUG FUND

	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	ACTUAL THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
BEGINNING FUND BALANCE	-5,733	-1,430	-1,430	-1,430	0
REVENUES					
121-3-0000-35140 DRUG & GAMBLING ENFORCE	27,311	31,000	23,360	31,147	20,000
121-3-0000-36330 SALE OF FIXED ASSETS	8,667	7,200	13,907	18,543	0
121-3-0000-36700 DONATIONS/CONTRIBUTIONS	5,000	0	5,000	6,667	0
121-3-0000-36930 OTHER FINANCING SOURCES	0	36,000	0	0	0
121-3-0000-39961 TRF FROM GENERAL FUND		215,000	0	180,619	203,805
TOTAL REVENUES	40,978	289,200	42,267	236,975	223,805
121-4-4210-111 SALARIES	1,520	122,273	88,254	117,672	122,330
121-4-4210-111 MERIT RAISE POOL		4,146	0	0	0
121-4-4210-112 OVERTIME	34	9,000	7,177	9,569	6,000
121-4-4210-141 EMPLOYER'S FICA		10,042	7,127	9,503	9,817
121-4-4210-142 HOSPITAL AND HEALTH INS		37,623	19,599	26,132	38,123
121-4-4210-143 RETIREMENT CONTRIBUTION		20,623	12,648	16,864	19,635
121-4-4210-148 DRUG FUND TRAINING		2,000	40	53	2,000
121-4-4210-167 457 DEFERRED COMP EMPLOYER MATCH		0	0	0	0
121-4-4210-240 UTILITIES	262	3,000	642	856	1,500
121-4-4210-245 TELEPHONE		3,600	1,957	2,609	3,200
121-4-4210-261 VEHICLE MAINTENANCE		3,000	80	107	2,000
121-4-4210-280 TRAVEL AND EDUCATION		8,000	710	947	1,930
121-4-4210-320 DRUG FUND SUPPLIES & EQ		4,000	1,164	1,552	5,000
121-4-4210-321 K-9 EXPENDITURES		9,000	4,900	6,533	2,000
121-4-4210-530 RENT		13,200	0	0	0
121-4-4210-600 DEBT SERVICE		10,000	5,361	7,148	10,269
121-4-4210-742 DRUG & GAMBLING ENFORCE	34,859	10,000	5,361	7,148	0
121-4-4210-900 CAPITAL OUTLAY		36,000	8,054	36,000	0
TOTAL POLICE DRUG FUND EXPENDITURES	36,675	295,508	157,713	235,545	223,804
NET CHANGE IN FUND BALANCE	4,303	-6,308	-115,446	1,430	1

PUBLIC SAFETY
Fire Department
FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Chief	1	1	1
Captain	3	3	3
Lieutenant	3	3	3
Training Captain	1	1	1
Firefighter	9	9	9
Executive Assistant	1	1	1
Emergency Vehicle Mechanic	1	1	1
TOTAL	19	19	19

Goals and Objectives Fiscal Year 2012-2013

FIRE

- Issue of converting to P25 compliant radio system for the City. Several meetings with different players have been conducted. We are still awaiting notification of AFG grant award. Recommend we submit an RFP to gather more accurate details of infrastructure and equipment needs. Also we should commence conversation with TN D.O.C. to determine feasibility of utilizing their switch.
- Continuing positive growth of training hours per month. We are on a positive track, averaging 10 to 20 hours per ff a month. Our goal is to average consistently 20 hours per FF per month. This becomes difficult to maintain during the warmer months when call volumes increase and vacation and time off is utilized by firefighters. Lt. Lassiter has been assigned to assist Captain Roberson with training duties; Lt. Lassiter will maintain his shift assignment and duties associated as well.
- Declared the salvage and tanker as excess city property. The tanker was remanded to the parks department for use and the salvage will be placed on GovDeals soon.
- Replace outdated equipment, such as turnout gear washer/extractor machine. This purchase would aid in increasing the life of our turnout gear with appropriate care, as well as prevention of exposure of harmful chemicals to firefighters and citizens. Our turnout gear is app 6 years old and needs to be replaced soon; partly due to cleaning provided by the current extractor is inadequate for today's garment and designs. Total cost app. \$60,000.00 for turnout gear and extractor.
- Dispatch training program. This is an issue we have identified as the result of several calls and procedures used. The fire department training officer has offered to work with dispatch supervisor to develop a training program related to the fire and medical side.

SELECT PERFORMANCE INDICATORS

Fire Department

Departmental:	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Total operating budget	\$1,280,967.00	\$1,338,544.00	\$1,426,784.00	\$ 1,499,709.00
Per Capita Costs -(\$)	\$86.78	\$90.68	\$96.66	\$101.60
Cost per run- (\$)	\$523.06	\$503.02	\$537.40	-
Total Fire Department Runs	2,449	2,661	2,655	-
Firefighting:				
Total dollar loss due to fire	\$1,387,153.00	\$1,347,080.00	\$960,085.00	-
Percent of calls with response time less than 5 minutes		89%		-
Avg. responding personnel per incident	4.03	4	4.03	-
Structure Fires	24	19	17	-
Vehicle Fires	24	16	19	-
Vegetation Fires	8	9	6	-
Refuse/Rubbish Fires	19	33	14	-
Other Fires	9	5	6	-
Total of all fire types:	84	82	62	-
Hazardous Conditions	27	59	53	-
Service Calls	178	209	196	-
Good Intent calls	161	193	183	-
Malicious/false calls	3	4	5	-
Other false	268	290	282	-
Fire Fighter Injuries	0	0	0	-
Hydrants Maintained	0	0	0	-
Emergency Medical:				
Total EMS responses	1,719	1,817	1,807	-
MVA w/injury	154	192	124	-
CPR responses				-
				-
Automatic/Mutual Aid:				
Received	128	114		-
Given	517	664		-
				-
Inspections and Enforcement:				
Fire Pre-plans				-
Prevention programs				-
Fire/Arson Investigations	11 Total 1 open	13 Total 0 Open	7 Total 1 Open	-
Fire/Arson Investigation cleared	1	0	0	-

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED YEAR END 2011-2012	REQUESTED BUDGET 2012-2013
			ACTUAL 2011-2012	BUDGET 2011-2012		
FIRE						
110-4-4220-111 SALARIES	783,784	791,860	593,154		790,872	835,884
110-4-4220-112 OVERTIME	28,840	56,000	14,780		19,707	40,000
110-4-4220-121 PART-TIME EMPLOYEES	22,579	30,000	12,520		16,693	25,000
110-4-4220-141 EMPLOYER'S FICA	63,976	67,156	48,872		65,163	68,918
110-4-4220-142 HOSPITAL AND HEALTH INSURANCE	154,865	168,366	93,669		124,892	169,222
110-4-4220-143 RETIREMENT CONTRIBUTION	121,191	124,401	78,250		104,333	137,835
110-4-4220-148 TRAINING	3,799	8,000	7,631		10,175	10,000
110-4-4220-240 UTILITY SERVICES	59,630	60,000	44,483		59,311	65,000
110-4-4220-260 MAINTENANCE	20,931	26,000	9,792		13,056	28,000
110-4-4220-261 VEHICLE & EQUIPMENT MAINT	33,520	40,000	22,422		29,896	40,000
110-4-4220-262 SECURITY	0	0	0		0	0
110-4-4220-264 FUEL EXPENSE	21,703	25,000	11,201		21,935	30,000
110-4-4220-280 TRAVEL AND EDUCATION	0	0	0		0	8,075
110-4-4220-320 SUPPLIES & EQUIPMENT	20,606	25,000	12,756		17,008	33,775
110-4-4220-326 CLOTHING & UNIFORMS	3,120	5,000	3,073		4,097	8,000
TOTAL FIRE	1,338,544	1,426,784	952,603		1,277,137	1,499,709

PUBLIC SERVICES
Public Works
FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Director of Public Services	1	1	1
Superintendent of Public Works	1	1	1
Administrative Assistant	1	1	1
Public Works Inspector	1	1	1
Crew Leader	2	2	2
Heavy Equipment Operator	4	4	4
Light Equipment Operator	3	3	3
Mechanic	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	14	14	14

Goals and Objectives Fiscal Year 2012-2013

PUBLIC WORKS

- Main objectives and strategies for the fiscal budget year of 2012-2013 are to maintain an adequate level of service to the residents of the City of Goodlettsville concerning right-of-way maintenance, sanitation pick-up, and sewer service.
- In doing so, the department is in need of replacing worn out equipment, some of which parts are obsolete which would enable the department to maintain and/or improve the current level of service that is expected. The department recently received a used aerial bucket truck and is waiting on the delivery of a new knuckleboom truck.
- The City is currently taking bids for residential and City-facility sanitation pick-up, and additional right-of-way mowing, herbicide, and litter pick-up areas.
- The department is working with outside volunteer committees to assist with beautification-related events (e.g., Arts and Antiques Festival, stream clean-ups, Davidson County Sheriff's Office, etc.). The department is working on its pavement management program. This will rank the streets by their condition and allow us to prioritize our street pavement overlay program for this year.
- The department has also completed a nighttime street light and street sign survey. The street lights that are not functioning properly have been reported to NES and the defective signage is being replaced by our sign crews.
- The department is looking forward to the establishment of a vehicle maintenance software program. This program will help improve efficiency with vehicle maintenance by providing up-to-date information on each department's financial and maintenance records.
- The City is looking to move forward with the possibility of establishing a stormwater utility fee. This stormwater fee would enable the department to obtain equipment and materials needed to address drainage infrastructure issues throughout the City. It is not the City's plan to add personnel with the enactment of this fee. In addition to the utility, the department is finalizing a stormwater ordinance re-write as a requirement per TDEC's newest permits. The stormwater division continues to maintain the six minimum requirements of the NPDES permit and is working to incorporate the new requirements based on TDEC's newest permits (Municipal Separate Storm Sewer System, MS4, and Construction General Permit, CGP) and TDEC's/UT's best management practice guidelines.
- The department is committed to continuing with its goal of providing the best customer service it can while working within its means.

SELECT PERFORMANCE INDICATORS

Public Works

Departmental:	Budget Yr 09/10	Budget Yr 10/11	Budget Yr 11/12	Budget Yr 12/13
Sanitation				
Total operating budget	\$702,062.00	\$783,942.00	\$728,820.00	753744
Per Capita Costs -(\$)	\$47.56	\$53.11	\$49.37	\$51.06
Sanitation – Cart Repair		255	150	140
Sanitation – Second Cart Request		7	10	10
Training Classes		1	14	20
Streets and Highways				
Total operating budget	\$947,884.00	\$969,315.00	\$825,653.00	\$ 978,588.00
Per Capita Costs -(\$)	\$64.22	\$65.67	\$55.93	\$66.30
Drainage Inspection Requests		89	76	85
Driveway Permits Issued		0	2	3
Land Disturbance Permits Issued		1	2	3
Public Services Calls Received (Main Number)		1,500	1,600	2,000
Signs Repaired/Installed (Street or Name)		22	50	200
Snow Removal – Number of Storms		2	1	2
Stormwater Sites Inspected		5	7	9
Stream and/or Tributary Clean-Up/Clean-Outs		7	3	4
Street Cut Requests/Permits Issued		10	10	10
Streets Mileage Paved and/or Striped		3	8	16
Streets and Curbs Repaired		17	15	20
Streets Swept (miles)		501	501	1,500
Traffic Signal Repair/Preventive Maintenance		36	50	60
Training Classes		5	20	20
Vehicle Maintenance-Routine		525	575	600
Vehicle Maintenance-Unscheduled		475	550	450
Water Quality Related Outreach Events		28	36	40

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED		REQUESTED	
			ACTUAL 2011-2012	BUDGET 2011-2012	YEAR END 2011-2012	BUDGET 2012-2013		
PUBLIC WORKS								
110-4-4310-111 SALARIES	409,264	375,749	267,897	357,196	382,712			
110-4-4310-112 OVERTIME	15,764	15,000	4,732	6,309	15,000			
110-4-4310-121 PART-TIME EMPLOYEES	5,750	12,000	15,148	20,197	12,000			
110-4-4310-141 EMPLOYER'S FICA	32,587	30,810	21,537	28,716	31,343			
110-4-4310-142 HOSPITAL AND HEALTH INSURANCE	74,838	74,641	35,445	47,260	81,347			
110-4-4310-143 RETIREMENT CONTRIBUTION	65,305	61,387	34,821	46,428	62,686			
110-4-4310-146 WORKERS COMP DEDUCTIBLE	0	0	2,142	2,856	1,500			
110-4-4310-240 UTILITY SERVICES	23,890	30,000	16,283	21,711	30,000			
110-4-4310-247 STREET & TRAFFIC LIGHTS	102,419	102,000	66,675	100,013	115,000			
110-4-4310-254 ENGINEERING	0	10,000	2,520	3,360	12,000			
110-4-4310-260 MAINTENANCE	12,747	15,000	8,275	11,033	12,000			
110-4-4310-261 VEHICLE & EQUIPMENT MAINT	62,305	70,000	25,370	33,827	50,000			
110-4-4310-264 FUEL EXPENSE	29,380	35,000	19,127	30,503	35,000			
110-4-4310-268 STREETS MAINTENANCE	93,052	115,000	65,130	86,840	85,000			
110-4-4310-280 TRAVEL & EDUCATION	114	0	0	0	4,000			
110-4-4310-320 SUPPLIES & EQUIPMENT	27,590	11,000	8,097	10,796	15,000			
110-4-4310-326 CLOTHING & UNIFORMS	3,560	4,000	2,699	3,599	4,000			
110-4-4310-329 STORM WATER QUALITY	6,938	8,000	5,124	6,832	0			
110-4-4310-342 SIGNS	3,812	8,000	6,133	8,177	30,000			
TOTAL PUBLIC WORKS	969,315	977,587	607,155	825,653	978,588			

PUBLIC SERVICES
Parks & Recreation
FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Director of Parks & Recreation	1	1	1
Superintendent of Parks	1	1	1
Superintendent of Recreation	1	0	0
Field Supervisor	1	1	1
Recreation Supervisor	1	1	1
Horticulturist	1	1	1
Administrative Assistant	1	1	1
Utility Worker II	7	7	7
Reservationist	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	15	14	14

Goals and Objectives Fiscal Year 2012-2013

PARKS AND RECREATION

Education

- Certify two employees as Certified Parks and Recreation Professionals
- Certify one employee in pesticide application
- Send every member of Parks Division to a continuing education course during the year
- Complete refresher training for activenet (registration/reservation) software
- Send Parks Board members to Citizen Board Training, if offered by PARTAS

Maintenance

- Install concrete pads under bleachers at football fields and fields 1 and 2
- Add additional independent playground pieces to Moss-Wright Park
- Construct additional outdoor volleyball court
- Add loads of clay to fields 1 and 2 to improve playing conditions
- Move fence and scoreboard back on field 1 to create a larger field
- Determine need and start replacement of roofs on all facilities - system wide
- Screen gym floor to maintain effectiveness of last year's refinishing project
- Add drop ceiling in rooms 1 and 2 at the community center to assist in eliminating echo in the rooms
- Make small improvements to Senior Citizens room including removing cabinets and replacing with other storage units, removing old kitchen and replacing with multipurpose oversized sink to wash art supplies, painting the room

Recreation/Programming

- Create one large community centered special event
- Add family friendly events and activities
- Begin tennis program
- Evaluate and implement more varied senior citizens programming

Administration

- Update application and fee structure for special events
- Update policies and procedures manual for the department
- Update emergency procedures manual for the department
- Coordinate training sessions with all employees regarding safety in the workplace, policies and procedures, and emergency procedures
- Conduct one-day retreat for staff members of the department
- Conduct survey of park users to determine wants and needs
- Evaluate and implement ways to become more energy efficient

Goals and Objectives (Continued)

Pleasant Green Pool

- Create Daily Activities to provide other recreation outlet than swimming
- Develop Swim Team into a summer long program
- Provide more options for Swim Lessons
- Create fund raising opportunities for local organizations
- Increase marketing by utilizing creative methods other than newspaper including billboards, radio advertising, and social media
- Add small amenities including shade structures, chairs, and tables to provide a social atmosphere

SELECT PERFORMANCE INDICATORS

Parks, Recreation and Tourism

Departmental:

Budget Yr 10/11 Budget Yr 11/12 Budget Yr 12/13

Total operating budget	\$ 1,532,614.00	\$ 1,953,730.00	\$ 1,926,661.00
Per Capita Costs -(\$)	\$ 104.03	\$ 132.35	\$ 130.52
Parks and Open Spaces			
Number of Acres	196	196	196
Park Acreage per 1,000 Residents	0.132	0.132	0.132
Number of Sports Fields Maintained	31	31	31
Miles of Trails Maintained	2.7	2.7	2.7
Pounds of Grass Seed Applied	7,750 lbs	8,000 lbs	8,000 lbs
Pounds of Fertilizer Added	14,700 lbs	15,000 lbs	15,000lbs
Beautification Areas Created and Maintained	5	11	14
Recreation			
Total Program Participants	991	1,428	2,000
Total Recreation Programs	43	15	50
Total Contracted Recreation Programs	4	7	7
Total Athletic Programs	23	14	16
Total Independent Athletic Leagues	8	6	8
Total Athletic Program Participants	66 teams	49 teams	70 teams
Special Events			
Total Special Events	6	7	15
Total Estimated Participants	7,000	7,600	14,000
Historic Sites			
Total Number Visitors	4,408	6,146	7,000
Number of School Tours	29	37	45
Number of School Tour Visitors	3,816	5,729	6,500
Walk-in Visitors	592	417	500
Special Events/Displays	3	4	4
Educational Programs	*	17	25
Pool			
Total Number Visitors (duplicated)	11,823	14,000	18,000

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED		REQUESTED	
			ACTUAL 2011-2012	BUDGET 2011-2012	YEAR END 2011-2012	BUDGET 2012-2013		
PARKS AND RECREATION								
110-4-4470-111 SALARIES	513,534	465,131	334,434	445,912		475,811		
110-4-4470-112 OVERTIME	11,479	15,000	5,042	6,723		11,500		
110-4-4470-121 PART-TIME EMPLOYEES	33,656	80,000	38,116	50,821		43,000		
110-4-4470-141 EMPLOYER'S FICA	42,307	42,850	28,262	37,683		41,996		
110-4-4470-142 HOSPITAL AND HEALTH INSURANCE	110,765	117,452	68,909	91,879		103,979		
110-4-4470-143 RETIREMENT CONTRIBUTION	72,508	75,429	43,174	57,565		78,161		
110-4-4470-240 UTILITY SERVICES	102,412	118,000	65,471	98,207		110,000		
110-4-4470-260 MAINTENANCE	121,108	120,000	93,247	124,329		130,000		
110-4-4470-261 VEHICLE & EQUIPMENT MAINT	27,897	25,000	20,903	27,871		25,000		
110-4-4470-262 SECURITY	10,613	12,000	356	475		10,000		
110-4-4470-264 FUEL EXPENSE	21,138	20,000	15,785	21,047		25,000		
110-4-4470-280 TRAVEL & EDUCATION	0	0	0	0		4,500		
110-4-4470-320 SUPPLIES & EQUIPMENT	1,029	0	656	875		5,000		
110-4-4470-325 ADMIN & COMMUNITY CENTER	48,562	30,000	20,157	26,876		25,000		
110-4-4470-326 CLOTHING & UNIFORMS	3,026	3,500	1,237	3,149		4,000		
110-4-4470-369 RECREATION PROGRAMS	33,206	65,000	15,872	38,163		40,000		
110-4-4470-370 RECREATION	6,714	10,000	1,806	8,408		10,000		
110-4-4470-371 SENIORS	10,297	11,000	6,477	9,636		12,000		
110-4-4470-375 MARKETING	13,358	15,000	2,364	8,152		5,000		
110-4-4470-376 SPECIAL EVENTS	868	35,000	49	35,000		35,000		
110-4-4470-386 BEAUTIFICATION	72	0	44	59		8,000		
110-4-4470-700 GRANTS, CONTRIBUTIONS	-1,517	0	-919	0		0		
TOTAL PARKS AND RECREATION	1,183,032	1,260,362	761,442	1,092,828		1,202,947		

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

110-GENERAL FUND

DEPARTMENTAL EXPENDITURES	ACTUAL 2010-2011	BUDGET 2011-2012	YEAR-TO-DATE		PROJECTED YEAR END 2011-2012	REQUESTED BUDGET 2012-2013
			ACTUAL 2011-2012	BUDGET 2011-2012		
PLEASANT GREEN POOL						
110-4-4480-111 SALARIES	24,379	15,000	10,595		14,127	25,000
110-4-4480-112 POOL OT	2,001	500	1,988		2,651	1,500
110-4-4480-141 FICA AND MEDICARE	2,216	1,186	1,086		1,448	2,027
110-4-4480-240 PG POOL UTILITIES	7,263	700	1,222		1,629	3,000
110-4-4480-320 POOL SUPPLIES	2,630	0	196		261	0
110-4-4480-326 PG CLOTHING AND UNIFORM	0	0	0		0	1,500
110-4-4480-365 POOL CONCESSIONS	12,442	4,000	-1,557		5,000	10,000
110-4-4480-366 POOL OPERATION & MAINT	14,731	5,000	5,583		7,444	30,000
TOTAL PLEASANT GREEN POOL	65,662	26,386	19,113		32,560	73,027

TOURISM
FT Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Historic Interpreter	2	2	1
Events & Programs Coordinator	0	0	1
Marketing Manager	<u>1</u>	<u>1</u>	<u>0</u>
TOTAL	3	3	2

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET
 125-TOURISM

	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	YEAR-TO-DATE THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
BEGINNING FUND BALANCE	832,936	930,901	938,022	938,022	750,181
REVENUES					
125-3-0000-31920 HOTEL/MOTEL TAX	362,354	360,000	314,660	419,547	380,000
125-3-0000-34750 ADMISSION FEES	25,906	15,000	14,120	18,827	15,000
125-3-0000-36100 INTEREST	3,815	0	2,188	2,917	0
125-3-0000-36930 OTHER FINANCING SOURCES	0	0	0	0	0
TOTAL REVENUES	392,075	375,000	330,968	441,291	395,000
DEPARTMENTAL EXPENDITURES					
125-4-4721-111 SALARIES	122,778	127,638	78,537	104,716	148,718
125-4-4721-111 MERIT RAISE POOL	0	1,714	0	0	0
125-4-4721-112 OVERTIME	2,068	5,000	1,453	1,937	4,000
125-4-4721-121 PART-TIME EMPLOYEES REG	16,273	30,000	25,457	33,943	30,000
125-4-4721-141 EMPLOYER'S FICA	10,781	12,474	8,018	10,691	13,997
125-4-4721-142 HOSPITAL AND HEALTH INS	32,965	20,068	18,840	25,120	30,308
125-4-4721-143 RETIREMENT CONTRIBUTION	18,337	20,837	10,988	14,651	27,994
125-4-4721-240 UTILITY SERVICES	17,164	20,000	11,860	15,813	20,000
125-4-4721-260 MAINTENANCE	6,124	10,000	9,763	13,017	65,000
125-4-4721-262 SECURITY	1,050	1,000	581	775	1,200
125-4-4721-280 TRAVEL AND EDUCATION (ED)					5,500
125-4-4721-320 SUPPLIES & EQUIPMENT	15,326	22,500	24,658	32,877	22,500
125-4-4721-326 CLOTHING & UNIFORMS	720	750	633	844	1,000
125-4-4721-375 MARKETING	34,218	50,000	29,466	39,288	20,000
125-4-4721-375 ECONOMIC DEVELOPMENT	0	0	0	0	40,288
125-4-4721-376 SPECIAL EVENTS	9,380	12,000	4,135	5,513	15,000
125-4-4721-386 BEAUTIFICATION	0	0	0	0	1,000
125-4-4721-600 DEBT SERVICE	0	0	0	0	0
125-4-4721-710 EVENT GRANTS	-195	0	-3,053	-3,053	0
125-4-4721-900 CAPITAL OUTLAY	0	333,000	222,050	333,000	426,330
TOTAL TOURISM EXPENDITURES	286,989	666,982	443,386	629,132	872,836
NET CHANGE IN FUND BALANCE	105,086	-291,982	-112,418	-187,842	-477,836
ENDING FUND BALANCE	938,022	638,918	825,604	750,181	272,345

PUBLIC SERVICES
Sewer
Personnel Summary

	<u>FY 11</u>	<u>FY12</u>	<u>FY13</u>
Engineer	1	0	0
Superintendent of Sewer	0	1	1
Supervisor	1	1	1
Wastewater Technician	3	3	3
Heavy Equipment Operator	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	6	6	6

**CITY OF GOODLETTSVILLE
FY 2012-2013 BUDGET WORKSHEET**

412-SEWER	ACTUAL	CURRENT	ACTUAL	PROJECTED	PROPOSED
	2010-2011	BUDGET	THRU MARCH	YEAR END	BUDGET
		2011-2012	2011-2012	2011-2012	2012-2013
REVENUES					
412-3-0000-36350 INSURANCE RECOVERIES	1,153	0	0	0	0
412-3-0000-33100 TDOT GRANT	0	75,000	0	0	0
412-3-0000-36930 OTHER FINANCING SOURCES	0	4,000,000	0	0	595,000
412-3-0000-37210 CONNECTION FEES	21,525	20,000	14,500	19,333	20,000
412-3-0000-37231 SEWER FEES - DAVIDSON	3,541,936	3,300,000	2,657,401	3,543,201	3,450,000
412-3-0000-37232 SEWER FEES - SUMNER	826,642	800,000	661,425	881,900	850,000
412-3-0000-37233 STATE USER FEES	0	0	0	0	0
412-3-0000-37292 SEWER FLOW CHARGES	48,864	40,000	24,922	33,229	30,000
412-3-0000-37294 PERMIT INSPECTION REVEN	600	0	300	400	
412-3-0000-37296 SEWER TAP FEES	54,144	65,000	44,250	59,000	60,000
412-3-0000-37910 INTEREST EARNINGS	23,384	5,000	10,536	14,048	15,000
412-3-0000-37930 RENT FROM NON-OPERATING	28,320	0	0	0	10,000
TOTAL REVENUES	4,546,568	8,305,000	3,413,334	4,551,112	5,030,000

DEPARTMENTAL EXPENDITURES	ACTUAL	CURRENT	ACTUAL	PROJECTED	PROPOSED
	2010-2011	BUDGET	THRU MARCH	YEAR END	BUDGET
		2011-2012	2011-2012	2011-2012	2012-2013
SEWER NON-OPERATING					
412-4-5220-265 PLANT MAINTENANCE	23,795	0	5,782	7,709	5,000
412-4-5220-510 INSURANCE	126,848	87,500	126,826	169,101	127,000
412-4-5220-540 DEPRECIATION	719,541	650,000	0	650,000	700,000
412-4-5220-541 PROVISION FOR DEPRECIATION	1,978	0	0	0	0
412-4-5220-592 PAYMENTS IN LIEU OF TAX	105,359	85,000	0	85,000	75,000
412-4-5220-611 RETIREMENT OF BONDS	0	621,672	507,982	677,309	451,167
412-4-5220-621 RETIREMENT OF BANK NOTE	0	0	0	0	0
412-4-5220-631 INTEREST ON REVENUE BONDS	5,351	0	47,875	63,833	0
412-4-5220-632 LEASE PAYMENT	0	0	0	0	66,000
412-4-5220-633 PAYING AGENT FEES	608	1,000	482	643	1,000
412-4-5220-636 RETIREMENT OF STATE LOANS	245,051	180,000	90,906	121,208	529,345
412-4-5220-900 CAPITAL OUTLAY	1,810	4,475,000	144,779	193,039	845,000
TOTAL SEWER NON OPERATING	1,230,341	6,100,172	924,632	1,967,843	2,799,512

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

412-SEWER	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	ACTUAL THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
SEWER GENERAL OPERATIONS					
412-4-5221-111 SALARIES	434,890	310,662	215,180	286,907	290,292
412-4-5221-111 MERIT RAISE POOL	0	0	0	0	5,188
412-4-5221-112 OVERTIME	21,023	9,000	12,352	16,469	9,000
412-4-5221-121 PART-TIME EMPLOYEES REG	0	0	0	0	0
412-4-5221-141 EMPLOYER'S FICA	34,333	23,766	17,056	22,741	26,721
412-4-5221-142 HOSPITAL AND HEALTH INS	78,493	60,478	35,466	47,288	70,869
412-4-5221-143 RETIREMENT CONTRIBUTION	61,845	48,829	29,435	39,247	53,442
412-4-5221-145 OPEB EXPENSE	41,999	0	0	0	0
412-4-5221-149 INSURANCE, FICA, & TCRS	0	0	0	0	0
412-4-5221-167 457 DEFERRED COMP EMP MATCH	0	0	0	0	0
412-4-5221-240 UTILITY SERVICES	23,423	10,000	7,062	9,416	11,000
412-4-5221-243 SEWAGE TREATMENT	1,877,938	1,900,000	928,445	1,237,927	1,900,000
412-4-5221-249 BILLING AND COLLECTION	127,420	140,000	109,431	145,908	150,000
412-4-5221-250 ADMINISTRATIVE FEE	0	72,500	0	0	0
412-4-5221-252 LEGAL SERVICES	0	8,000	5,974	7,965	8,000
412-4-5221-254 PLANNING & ENGINEERING	8,379	90,000	15,757	21,009	90,000
412-4-5221-261 VEHICLE & EQUIPMENT MAINT	11,208	20,000	7,343	9,791	18,000
412-4-5221-264 FUEL EXPENSE	12,024	15,000	6,542	8,723	12,000
412-4-5221-265 PLANT MAINTENANCE	113,444	90,000	21,865	29,153	85,000
412-4-5221-280 TRAVEL & EDUCATION	4,010	3,500	3,899	5,199	4,500
412-4-5221-320 SUPPLIES & EQUIPMENT	27,638	45,000	23,323	31,097	40,000
412-4-5221-326 CLOTHING & UNIFORMS	0	4,500	0	0	4,500
TOTAL SEWER GEN OPERATIONS	2,878,067	2,851,235	1,439,130	1,918,840	2,778,512

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

412-SEWER	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	ACTUAL THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
MANSKER CREEK PUMP STATION					
412-4-5222-111 SALARIES	37,422	50,000	24,597	32,796	50,000
412-4-5222-112 OVERTIME	1,828	9,000	5,329	7,105	9,000
412-4-5222-142 HOSPITAL AND HEALTH INS	6,468	2,400	0	0	0
412-4-5222-143 RETIREMENT CONTRIBUTION	5,377	9,269	559	745	0
412-4-5222-145 OPEB EXPENSE	3,616	0	0	0	0
412-4-5222-149 INSURANCE, FICA, & TCRS	3,003	4,514	2,270	3,027	0
412-4-5222-240 UTILITY SERVICES	104,376	150,000	64,816	86,421	150,000
412-4-5222-243 SEWAGE TREATMENT	-4,770	55,000	0	55,000	0
412-4-5222-261 VEHICLE & EQUIPMENT MAINT	0	0	0	0	1,000
412-4-5222-262 LEGAL	0	0	0	0	25,000
412-4-5222-265 PLANT MAINTENANCE	80	50,000	0	50,000	50,000
TOTAL MANSKER CREEK PUMP STATION	157,400	330,182	97,571	235,095	285,000
TOTAL SEWER STORM EXPENSES	103,583	0	1,331	2,282	0
TOTAL SEWER EXPENSES	4,369,391	9,281,589	2,462,664	4,124,059	5,863,024
NET PROFIT/LOSS	177,177	-976,589	950,670	427,053	-833,024

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET
 123-SANITATION

	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	YEAR-TO-DATE THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
BEGINNING FUND BALANCE	54,309	130,974	130,974	130,974	131,959
REVENUES					
123-3-0000-34400 SANITATION SET UP FEE	11,875	40,000	8,525	11,367	40,000
123-3-0000-34420 SANITATION SERVICE FEE	775,252	711,000	521,226	694,968	711,000
123-3-0000-34425 SECOND CONTAINER FEE	300	0	450	600	450
123-3-0000-34430 BULK PICK UP FEES	400	0	500	667	0
123-3-0000-34450 RECYCLING REVENUE	33,546	25,000	16,356	21,808	30,000
123-3-0000-36900 OTHER INCOME	2,388	0	297	396	0
123-3-0000-36930-OTHER FINANCING SOURCES	0	0	0	0	0
123-3-0000-39961 TRF FROM GENERAL FUND	0	0	0	0	0
TOTAL REVENUES	823,761	776,000	547,354	729,805	781,450
DEPARTMENTAL EXPENDITURES					
123-4-4320-111 SALARIES	207,029	252,655	165,366	220,488	65,338
123-4-4320-111 MERIT RAISE POOL	0	7,299	0	0	0
123-4-4320-112 OVERTIME	9,839	8,500	5,457	7,276	0
123-4-4320-141 EMPLOYER'S FICA	15,888	19,727	12,486	16,648	5,649
123-4-4320-142 HOSPITAL AND HEALTH INS	61,319	90,557	37,200	49,600	17,460
123-4-4320-143 RETIREMENT CONTRIBUTION	33,788	41,027	22,200	29,600	11,297
123-4-4320-246 SANITATION CONTRACT	0	0	0	0	580,000
123-4-4320-249 BILLING AND COLLECTION	35,537	35,500	24,356	32,475	35,500
123-4-4320-261 VEHICLE & EQUIPMENT MAI	96,902	84,000	65,087	86,783	1,000
123-4-4320-264 FUEL EXPENSE	50,464	50,000	32,715	43,620	1,000
123-4-4320-295 LANDFILL & RECYCLING	258,006	255,000	168,715	224,953	0
123-4-4320-320 SUPPLIES & EQUIPMENT	11,767	22,500	10,498	13,997	500
123-4-4320-326 CLOTHING & UNIFORMS	3,403	4,000	2,535	3,380	0
123-4-4320-510 INSURANCE-PROP/LIABILITY	0	17,500	0	0	0
123-4-4320-600 DEBT SERVICE	0	0	0	0	0
123-4-4320-900 CAPITAL OUTLAY	0	0	0	0	36,000
TOTAL SANITATION EXPENDITURES	783,942	888,266	546,615	728,820	753,744
NET CHANGE IN FUND BALANCE	39,819	-112,266	739	985	27,706
PROJECTED ENDING FUND BALANCE	94,128	18,708	131,713	131,959	159,665

**CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET
 AS OF FEB. 28, 2011
 425-STORMWATER UTILITY**

	ACTUAL 2010-2011	CURRENT BUDGET 2011-2012	YEAR-TO-DATE THRU MARCH 2011-2012	PROJECTED YEAR END 2011-2012	PROPOSED BUDGET 2012-2013
BEGINNING FUND BALANCE	0	0	0	0	0
REVENUES					
425-3-0000-35500 STORMWATER UTILITY FEE	0	0	0	0	320,000
TOTAL REVENUES	0	0	0	0	320,000
DEPARTMENTAL EXPENDITURES					
425-4-4510-329 STORM WATER QUALITY	0	0	0	0	150,000
TOTAL STORMWATER EXPENDITURES	0	0	0	0	150,000
NET CHANGE IN FUND BALANCE	0	0	0	0	170,000
PROJECTED ENDING FUND BALANCE	0	0	0	0	170,000

CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET

311-CAPITAL PROJECTS FUND

	2012-2013 PROPOSED BUDGET
BEGINNING FUND BALANCE	
REVENUES	
311-3-0000-33100 GRANTS	3,540,600
311-3-0000-39961 TRANSFER FROM GENERAL FUND	11,400
TOTAL REVENUES	<u>3,552,000</u>
DEPARTMENTAL EXPENDITURES	
311-4-4400-900 HOME BUYOUT PROGRAM	
311-4-4400-900 LANDSCAPE IMPROVEMENTS EX 96	27,000
311-4-4400-900 LANDSCAPE IMPROVEMENTS EX 97	30,000
311-4-4400-900 TRAFFIC SIGNALIZATION	495,000
311-4-4400-900 BICYCLE PEDESTRIAN GREENWAY	3,000,000
TOTAL CAPITAL PROJECTS FUND EXPENDITURES	<u>3,552,000</u>
OPERATING EXPENDITURES EXCEED REVENUES (TRANSFER FROM GENERAL FUND)	<u><u>0</u></u>

**CITY OF GOODLETTSVILLE
 FY 2012-2013 BUDGET WORKSHEET
 AS OF FEB. 28, 2011
 375 FLEET MANAGEMENT FUND**

	PROPOSED BUDGET 2012-2013
BEGINNING FUND BALANCE	-
REVENUES	
375-4-0000-30000 DEPARTMENTAL BILLING	400,000
375-4-0000-30000 SALES OF FIXED ASSETS	18,306
375-4-0000-30000 LOAN PROCEEDS	<u> </u>
TOTAL REVENUES	418,306
DEPARTMENTAL EXPENDITURES	
375-4-4610-630 DEBT SERVICE	
375-4-4610-900 CAPITAL OUTLAY	226,000
TOTAL FLEET MANAGEMENT EXPEND	<u>226,000</u>
NET CHANGE IN FUND BALANCE	<u>192,306</u>
PROJECTED ENDING FUND BALANCE	<u><u>192,306</u></u>